

*Brighton & Hove City Council*



*Action Grouping Progress Report (11/12)*

Filters used in the report:  
- City Performance Plan

## 1. Promoting Enterprise and Learning

### 1.1 Sustain and grow the business base

#### Strategy: 1.1.1 Strong International Trade

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Strong international trade	Cheryl Finella - Lead Economic Development Officer	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far</p> <p>Officers from the council participated in the first Coast to Capital International Trade Conference which was held in Crawley on Tuesday 20th March. The event was targeted at organisations that currently provide business support and provided an opportunity to engage in discussion on how to encourage Small and Medium Enterprises (SME) to trade internationally. Research indicates that only 10% of businesses in the Local Enterprise Partnership (LEP) area actively export however they generate around £13.6bn which represents around 42% of the Coast to Capital GVA (Gross Value Added). Around 70 representatives from accountancy and legal firms, specialist providers, banks, chambers of commerce, trade bodies, UKTrade &amp; Investment, universities, Gatwick Airport and local authorities attended the event which will help to inform the LEP policy for the wider promotion of international trade to businesses in the LEP.</p> <p>Accountable Strategic Director: Geoff Raw Last Updated - 09/05/2012</p>					

#### Strategy: 1.1.2 A Globally competitive creative and environmental industries sector

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: a globally competitive creative and environmental industries sector	Paula Murray - Head of Culture & Economy	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far</p> <p>The Economic Development team brought together key business networks to plan a consultation event for the environmental industries. The consultation event was held on 8th February 2012 for environmental industry businesses, business networks and stakeholders to determine the most pressing challenges for taking forward the sector in Brighton &amp; Hove. A number of priorities emerged which are now being reviewed by the working group. Main priorities which emerged:</p> <ul style="list-style-type: none"> <li>• Create an independent umbrella organisation to showcase the sector, lobby for resources, respond to policy changes, bid for funding and act as the voice for the sector</li> <li>• Engage in targeted marketing to promote the sector and engage other non-environmental industry businesses in considering low carbon alternatives for their businesses</li> <li>• Commercial Food recycling pilots should be explored</li> </ul> <p>Economic Development is continuing membership of the East Sussex Sustainable Business Partnership (see <a href="http://www.betre.org.uk">www.betre.org.uk</a>). They are a delivery partner for the Low Carbon Essentials project, and EU funded scheme aimed at reducing waste, carbon emissions, energy and therefore cost base for local businesses.</p> <p>The BETRE (Business Excellence Through Resource Efficiency) scheme continues to provide SME's with advice on reducing energy costs and developing more sustainable business practices.</p> <p>Eco-Technology Show 15/ 16 June 2012 – this event will show case local businesses in the environmental industries and provide opportunities for business to business and business to customer trading. The event will include a conference attracting around 200 delegates, the focus will be on how smart technology can reduce carbon consumption and provide new business opportunities. The council is working with the organisers to ensure that local businesses and social enterprises are showcased; it is anticipated that this will be the first of what will become an annual event for the region.</p>					

Work to develop a website for the creative industries is ongoing; the merger of the Arts Commission with Creative Brighton has caused some delay to the work however there is agreement to develop the work under the new heading of the Arts and Creative Industries Commission

Accountable Strategic Director: Geoff Raw  
Last Updated - 03/05/2012

**Strategy:** 1.1.3 A City that attracts visitors from the UK and near Europe

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: a city that attracts visitors from the UK and near Europe	Adam Bates - Head of Tourism & Venues	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress update

The latest economic impact assessment is from 2010. It shows an economic impact of £718m on the local economy and that it supported 18,154 jobs and 13,345 FTEs. This is a slight reduction on 2009 and is due largely to prevailing macro-economic conditions. It is also worth noting that in 2009 the city hosted a Party Political Autumn Conference which it did not in 2010.

At the council Visitor Information centre, enquiries for the calendar year of 2011 are up 5.74% in comparison to the previous year, e mails are up 8.03%, footfall up 6.97% and agency/ticket sales up 6.64%.

Accommodation occupancy is up across 11 of the 12 months - room occupancy achieved was: Jan 39.47%; Feb 51.7%; Mar 52.6%; Apr 73.42%; May 65.6%; Jun 76.2%; Jul 85.6%; Aug 82.73%; Sept 77.18%; Oct 62.99%; Nov 55.56% and Dec 49.49%.

Activity on Visitbrighton.com has increased by 26% in 2011 compared to 2010, with more than 1.5million unique users, and 39 conferences have been secured by Visitbrighton in 2011, with an economic benefit of £58m.

Accountable Strategic Director: Charlie Stewart  
Last Updated - 24/04/2012

**Strategy:** 1.1.4 Thriving Social enterprise sector

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: thriving social enterprise sector	Cheryl Finella - Lead Economic Development Officer	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The European Urban Network of Social Enterprises (Urban NOSE) project is now complete; Brighton & Hove participated in the majority of knowledge exchange visits, produced a local action plan and a member of the Brighton & Hove local support group won the Urban NOSE Award for the best social enterprise.

A number of key partners delivering support to the sector have vastly reduced their operations during the past 12 months; the Economic Development team in the Council is helping to fill gaps in provision by scheduling a number of social enterprise training workshops to be delivered as part of Ride the Wave. The Ride the Wave 2012 programme of business support workshops and events has been commissioned and will include workshops designed to support fledgling and established social enterprises. The Chamber of Commerce will be devising the programmes based on the outcome of consultation with the local specialist social enterprise and not-for-profit networks to ensure that the sessions are relevant to the needs of the sector.

Opportunities to attract European and other funds to support the sector are being explored.

Accountable Strategic Director: Geoff Raw

Last Updated - 09/05/2012

## 1. Promoting Enterprise and Learning

### 1.2 Encourage Investment and Innovation

**Strategy:** 1.2.1 A reputation as a prime business location, place to invest and innovate

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: a reputation as a prime business location, place to invest and innovate	Cheryl Finella - Lead Economic Development Officer	Ongoing	01/04/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b>					
<p>Progress so far</p> <p>Six inward investment and business retention enquiries have been received in the last 6 months of 2011-12; three inward investment enquiries are still live. One business retention enquiry is still live and has been completed with a local steel fabricator relocating to larger premises to accommodate their business expansion. 3 events have been attended to promote the city as a business location. The commercial property database managed by the city council has received 3,000 hits to the site from September 2011 to March 2012 which is common for the time period looking at past years trends. Business promotion material will be installed in the Brighton Centre.</p> <p>Future work planned: Blocks J and K in the New England Quarter are due and programmed to start on site providing a further circa 60,000ft<sup>2</sup> of grade A office space; The Business Improvement District (BID) has been approved; the BID geographical area has been expanded to encompass Western Road, Preston Street, Montpellier to the west and East Street to the south along with parts of the Lanes, the North Laine and Churchill Square and projects are now being delivered by a newly appointed BID Manager.</p> <p>The City Prospectus (see 1.2.4) will also contribute to this target by providing more comprehensive information for potential investors about the city's inward investment opportunities. A promotional video has been commissioned which was played in the foyer of the Brighton Centre at the Council of Europe conference in April 2012; the video is the pre-cursor to the City Prospectus providing a snap shot of the city and highlighting the cities key strengths as a business location.</p> <p>The Economic Development team has contributed to the Coast to Capital LEP consultation on Foreign Direct Investment and will be signing up to a LEP wide protocol to maximise the benefits of its engagement with UKTI, ensuring that opportunities for investment across the LEP area are not lost to other regions.</p>					
<p>Accountable Strategic Director: Geoff Raw</p> <p>Last Updated - 09/05/2012</p>					

**Strategy:** 1.2.2 Encourage developer contributions toward employment and training

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: encourage developer contributions towards employment and training	Cheryl Finella - Lead Economic Development Officer	Ongoing	01/04/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b>					
<p>Progress so far</p> <p>Developer Contributions Interim Technical Guidance has been approved by Environment Cabinet and will be used to ensure that developers make provision for local employment and training. Developer Contributions in the form of Employment and Training Strategies have been approved for 7 major developments.</p> <p>Future work planned:</p> <p>Development Contributions totalling £72,020 in the form of Section 106 planning agreements have been approved or requested from 7 major developments; contributions will be put towards training, job matching and support services for unemployed and underemployed residents seeking work in construction.</p>					

The Building Futures (BUFU) project is ongoing with 259 residents have received information advice and guidance sessions since the start of the project, 192 have taken part in construction taster sessions; 134 have achieved NVQ Level 1 in construction skills, 123 secured Construction Skills Certification Scheme (CSCS) cards to access site work, 45 gained work experience and 49 jobs have been secured through the City Council's Local Employment Scheme.

Accountable Strategic Director: Geoff Raw  
Last Updated - 24/04/2012

**Strategy:** 1.2.3 A strong conference economy

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: a strong conference economy	Adam Bates - Head of Tourism & Venues	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

Refurbishment of the ground and 3rd floors of the Brighton Centre has been completed. This has resulted in increasing numbers of enquiries, client interest and bookings. Current new bookings which have confirmed as a direct result of the refurbishment include a meeting of European Ministers to the Parliamentary Assembly of the Council of Europe in April 2012, welcoming VIP's from 47 member nations and the Labour Party Conference in September 2013 which will attract over 8000 delegates. Negotiations are at an advanced stage to secure a 6 year deal with UNISON to host their national conference, which attracts 1500 delegates.

A total of 27 National and International conferences were held at the Brighton Centre covering 108 open days during 2011/12; an impressive increase on 2010/11 when 17 conferences were held, accounting for 74 open days.

Conference enquiries through the Conventions Bureau (CVB) are exceptionally buoyant. In 2011 the CVB has received and created bespoke proposals for 122 conference clients, a 15% year-on-year increase. Of these 32% have been converted into bookings. For the financial year 2012-13 we anticipate confirming conferences with a direct economic benefit of £50m, bringing in excess of 30,000 delegates.

In 2012 Brighton will host 30 conferences confirmed by the Convention Bureau. A further 20 significant conferences have been secured for the city to take place in 2013 and beyond.

Accountable Strategic Director: Geoff Raw  
Last Updated - 24/04/2012

**Strategy:** 1.2.4 Promote job creation

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Promote job creation	Cheryl Finella - Lead Economic Development Officer	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

A new three-year City Employment & Skills Plan (CESP) 2011-14 has been developed, which takes into account the socio-economic and policy changes that have occurred in the last few years and which will influence how actions are taken forward. Priorities include creation of at least 6,000 jobs by 2014 in order to maintain the city's current employment rate of 71.6%, and ensuring that local residents are equipped to compete for jobs in the city's labour market. See [http://www.brighton-hove.gov.uk/downloads/bhcc/economicdevelopment/CESP\\_2011-2014.pdf](http://www.brighton-hove.gov.uk/downloads/bhcc/economicdevelopment/CESP_2011-2014.pdf)

The City Employment & Skills Steering Group (CESSG) that drives the work is chaired by the Principal of City College and the membership of the group has been reconfigured to include a wider range of businesses and business networks. The Major Providers group (a sub-group of the CESSG) now includes the two prime contractors for the

Government's Work Programme along with their locally sub-contracted providers. The group meets to address service issues, reduce overlap and access current information on local issues; Jobcentre Plus is actively engaged in this group and provides local data to inform their work.

Progress on the work plan

The three areas identified as key priorities for the Plan's first year delivery remain ;

- The establishment of a one-stop shop for Apprenticeships – with support from the City council , City College has secured the lease on a shop front in Queens Road; the shop will operate as the Apprenticeship Training Agency for the city where local businesses will be able to post opportunities and where residents will be able to find out about and sign up for apprenticeship places. The centre will be launched at the end of April 2012

- To explore the development of an Ecotech business park – The CESSG submitted a response to the City Plan indicated a desire to secure employment space for an Eco-technology Park for the City; it is the first stage of progressing this aspiration and, if included in the final draft, will make it easier to secure the employment space needed to take the project forward. The City plan consultation feedback is being included in a revised City Plan which will go to Council Members in May; further consultation is planned in June/ July with final sign off of the document in 2013/14

- The creation of high-value added jobs to match the skills of the city's graduates . The key to securing additional jobs at graduate level is by supporting and growing the existing business base and attracting new business to the city. There are two strands of work underway:

- 1) Eco-Technology Show 15/ 16 June 2012 – this event will show case local businesses in the environmental industries and provide opportunities for business to business and business to customer trading. The event will include a conference attracting around 200 delegates, the focus will be on how smart technology can reduce carbon consumption and provide new business opportunities. The council is working with the organisers to ensure that local businesses and social enterprises are showcased; it is anticipated that this will be the first of what will become an annual event for the region.

- 2) City Prospectus – the prospectus will set out the city's business investment offer ; information on key sectors, the universities, key development sites and other investment opportunities will be housed on a new contemporary website making it easier for potential investors to understand how locating in Brighton & Hove will enhance their business. The website is due for launch in summer 2012.

Accountable Strategic Director: Geoff Raw

Last Updated - 03/05/2012

**1. Promoting Enterprise and Learning**

**1.3 Culture of learning and training for people of all ages**

**Strategy:** *1.3.1 Children and young people leave full-time education with the skills, qualifications and knowledge to secure employment, apprenticeship or to progress in their education*

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Children and young people leave full-time education with the skills, qualifications and knowledge to secure employment, apprenticeship or to progress in their education	Michael Nix - Partnership Adviser, Secondary, Colleges and Adult Learning	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The proportion of students achieving 5+ A\* - C grades including English and Maths at GCSE improved by 3.5% to 52.6% in 2011. Schools collectively predict that this could improve by around 5 ppts in 2012.

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The annual NEET (not in employment, education or training) figure for local authority areas published by the Department for Education (DfE) is the average across Nov – Jan each year. The B&H figure for Nov 2011 – Jan 2012 was 7.9%, a small increase on the previous year's figure of 7.45%. This is largely accounted for by a change in the method of counting NEETs, which now includes young people up to the end of the academic year in which they become 19, whereas previously they ceased to be counted at their 19th birthday. 7.9% is well within the revised target of 9% which takes account of this change.

Developing appropriate provision for young people who are NEET, especially in vulnerable groups, is a key focus of the Council's Raising Participation Age (RPA) action plan, and the council has been successful in securing a second year of funding from the DfE to continue this work in 2012-13.

In January 2012, the Connected Hub was formed. The Hub provides a personalised learning programme for around 30 Year 11 students, including new arrivals in the city, those who have been educated at home, and those who are at serious risk of becoming disengaged from education.

Future work planned

The focus for securing school improvement and raising attainment has passed to the Secondary Schools Partnership (SSP) of the nine schools and academies. The SSP has set a target, supported by a joint action plan, of being in the upper quartile of statistical neighbours on this measure by 2014. This will require further improvement to at least 62% by that date.

The key focuses of the SSP action plan are on improving teaching and learning so that at least 80% of teaching in secondary schools across the city is good or outstanding, and on improving leadership and management at all levels. The aim is that all nine schools should be judged good or outstanding by 2014, and that this will be supported through collaborative support and peer challenge. A key milestone this year has been the Joint Practice Development Day on 27 February 2012, when staff from all nine schools and academies came together in subject groups for in service training, and planned joint work for the coming year.

The relationship between the local authority and the SSP is the subject of a Compact which is being negotiated. The SSP is also considering, in response to a recommendation of the Secondary Commission, entering into a legal Trust or Company arrangement, so that it is able to appoint staff and enter into contracts.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy:** 1.3.2 Every child and young person has the opportunity to access excellent and inclusive child care and education

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Every child and young person has the opportunity to access excellent and inclusive child care and education	Caroline Parker - Sure Start Service Manager	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

The quality of childcare is very high in the city with 87% being judged good or outstanding by Ofsted, compared to 73% in England. This includes all council run nurseries, with 96% of 3 and 4 year olds in the city attending free, part time early learning.

In 2011/12, the council is funding 135 free childcare places for disadvantaged two year olds for 10 hours a week– a 31 place increase on the 104 funded in 2010/ 11.

Key Stage 1 and Key Stage 2

'Narrowing the gap'

In partnership with the teaching school, courses on effective strategies for closing the gap in educational attainment have been run for schools. A group of headteachers will work with the Standards and Achievement Team to ensure the data released by the Department for Education, and detailed analysis by the council is distributed to all headteachers.

A pilot project with a group of schools is planned for the summer term 2012, 'every school good or outstanding'.

## Key Stage 3 and Key Stage 4

The secondary schools are working in partnership to reach the challenging targets they have agreed around narrowing the gap. Most recently a 'joint practice development day' has brought teachers from across the city together to develop their practice further.

## Future work planned

The Government has announced a statutory duty for local authorities to provide free childcare for all disadvantaged two year olds by September 2013 and 40% of two year olds from September 2014. Additional funding is available to increase the number of funded places to 199 places for 15 hours a week from September 2012, however the number will need to increase to 600 from September 2013 and funding arrangements for this are not yet clear.

The new Ofsted framework (launched in 2012) has raised the bar for schools. A range of workshops and training are being provided to support schools to understand this and help them to challenge and support each other. Further support is commissioned for schools in challenging circumstances and causing concern.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy: 1.3.3 Raise adult literacy, language and reading skill levels**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Raise adult literacy, language and reading skill levels	Sally McMahon - Head of Libraries & Information Services	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

Throughout the year, libraries have supported literacy, language and reading skills development across all ages through a range of provision. This includes core services such as lending books and encouraging reading development. It also includes a range of activities and events such as: running book groups; adult learning activities; author events; family history; Rare books events; writing workshops; support to adults with special needs; job seeker/career events.

Libraries were a supporter of City Reads last October, gifting the chosen book in different formats, running a series of community engagement activities like the Read Aloud groups and a special Book Group Event. Libraries have worked in partnership with New Writing South to deliver writers workshops.

World Book day on 1 March saw a range of events mainly for children and young people involving local authors and local schools.

For Children: Bookstart events; children's reading groups, writing groups and poetry groups; class visits; family learning events; pre-school visits; special school visits; Homework clubs; film events, and craft events; story time and summer reading challenge.

Over 33,000 children and 4,000 adults attended learning events run by Libraries in 2011-2012.

Accountable Strategic Director: Charlie Stewart

Last Updated - 24/04/2012

**Strategy: 1.3.4 This is a digitally literate and accessible city**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: This is a digitally literate and accessible city	Sally McMahon - Head of Libraries & Information Services	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**



Progress so far:

Libraries help increase digital literacy and enable more people, able to take advantage of the benefits of online access, to use the internet and access online services. Libraries provide free access to the Internet at all service points. Staff and volunteers support people using the internet and accessing online services. The latest initiative is Council Connect which is focussed on helping people access Council services online. Libraries also took part in 'Go On Give an Hour' campaign to get more people online across the country as part of the Government's Race Online initiative.

In 2011-2012, Libraries supported over 28,000 people to use the internet. This included:

- supporting 2,332 people seeking jobs
- 420 adults in 10 drop-in sessions
- 137 children in 12 school related sessions
- 364 adults attending 43 ICT course sessions
- 464 Silver surfers over 207 sessions

Accountable Strategic Director: Charlie Stewart

Last Updated - 24/04/2012

## 1. Promoting Enterprise and Learning

### 1.4 Reduce Child Poverty

**Strategy:** 1.4.1 Mitigate the impact of poverty on childrens life chances

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Mitigate the impact of poverty on childrens life chances	Sarah Colombo - Childcare Strategy Manager	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress so far

Child Poverty Needs Assessment completed June 11. The executive summary of this is available at [http://www.bhlis.org/children\\_and\\_young\\_people/](http://www.bhlis.org/children_and_young_people/)

Reducing Child Poverty Strategy Consultation Aug-Nov 11

Child Poverty Strategy Consultation Completed November 2011

Child Poverty Commissioning Strategy agreed by City Council and Local Strategic Partnership February 2012

Future work planned

Establish Child Poverty Task Group May 2012

Deliver baseline monitoring report to inaugural meeting of Task Group

Initiate work on actions within the Child Poverty Strategy May 2012

Potential barriers faced

Welfare benefit changes increasing family poverty

Economy remaining stagnant with diminished jobs market

Reductions in service provision impacting upon advice, housing, children's services etc.

Accountable Strategic Director: Terry Parkin / Charlie Stewart  
Last Updated - 14/05/2012

**Strategy:** *1.4.2 Reduce the number of children living in poverty*

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reduce the number of children living in poverty	Sarah Colombo - Childcare Strategy Manager	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

This long term target will be monitored by the Child Poverty Task Group

Accountable Strategic Director: Terry Parkin/ Charlie Stewart  
Last Updated - 24/04/2012

**1. Promoting Enterprise and Learning**

*1.5 Vibrant, socially and culturally diverse city*

**Strategy:** *1.5.1 Maintain and improve our reputation as a leading cultural city*

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: maintain and improve our reputation as a leading cultural city	Paula Murray - Head of Culture & Economy	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The council and Brighton & Hove Arts & Creative Industries Commission continue to support and develop a full cultural offer year round for residents and visitors alike during the period October 2011 – March 2012. Notable highlights include:

The Royal Pavilion and Museum Services have been successful in gaining a significant amount of external funding: approximately £2.5m for the period 2012-15 through the Renaissance funding Programme and £100k from the Department of Culture Media and Sport/Wolfson Museums and Galleries Improvement Fund. The service has also been successful in two recent acquisitions; a Turner watercolour called The Chain Pier at Brighton (1824/5) which was purchased with funding from the heritage Lottery Fund, an award from the Art Fund and a donation from an anonymous Foundation Patron. The service has also purchased a unique and valuable collection of Roman coins due to another successful grant application to the Heritage Lottery Fund.

Visitor numbers across all sites in the museums service continue to rise during the year. There have been nearly 600,000 visits up until January of this year which is a significant increase of over 75,000 on the figures for the previous year. The programming content is the reason for this success; focussing on family friendly activity at Hove Museum, the successful exhibitions at Brighton Museum and Art Gallery such as Dress for Excess and the extent of national press and media coverage attracted by the Royal Pavilion in particular.

The last White Night festival took place in October 2011, organised and produced by the council in association with the Arts & Creative Industries Commission. It was the most successful yet with 24 new commissions/ world premieres and an audience of approximately 50,000.

Burning the Clocks took place in December: The event was able to go ahead through donations and sponsorship after the organisation's Arts Council England (ACE) grant was cut.

There were more than 40 free cultural events and activities in the city between December and February alone.

Blast Theory was successful in gaining a Culture 2007 bid for a new international project: the first Brighton based award from that stream for more than 10 years.

Lighthouse was selected to run the Short Films Fund by British Film Institute for the UK.

The Arts Commission changed its name to Arts & Creative Industries Commission in acknowledgment of the synergy and crossover of the sectors and the merger with Creative Brighton.

The Children's Festival led by Brighton & Hove Arts & Creative Industries Commission, the council and Komedia Productions took place from 6 to 15 April. The festival for under 11s took place over 10 days, 8000 opportunities to participate, 70% of which are free. Highlights include a special event for grandparents, the John Hegley closing event and Break the Spell. More information at <http://www.thechildrensfestival.co.uk/>

In June the council supported Brighton Japan Festival grew to become the largest annual festival of Japanese culture in the UK and attracts an audience of 12,000.

This was the first year of a ticketed Pride which achieved a paying audience of 30,000 plus thousands more enjoying the free parade. The festival is a significant tourist event. The council finds core costs, assists with the costs of infrastructure and provides ongoing support and advice.

The city was chosen to host an evening Torch Relay event as part of London 2012. This will be one of the highlights of a summer of Cultural Olympiad events in the city including Lone Twin's The Boat and Stories of the World at Brighton Museum.

The Brighton Festival has broken its previous records for advance ticket sales. The Brighton Fringe (formerly the Brighton Festival Fringe) is on track to be larger than ever and with a larger free programme. The Great Escape, the music industry conference and festival, is also larger than in previous years. The Artist Open Houses again present its curated programme of work. May 2012 is on course to be the busiest ever.

Accountable Strategic Director: Charlie Stewart  
Last Updated - 24/04/2012

**Strategy:** 1.5.2 All residents have opportunities to engage and participate in the city's sport and cultural offer

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: All residents have opportunities to engage and participate in the city's sport and cultural offer	Ian Shurrock - Head of Sport and Leisure	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

Active People Survey 5 results (October 2010-October 2011)

- 25.2 % of adults in Brighton & Hove take part in sport and physical active recreation compared to the national average of 21.8%
- 41.8%of adults however do no sport or active recreation at all.
- 62.5% of adult residents in Brighton & Hove want to start playing sport or do a bit more.
- 5.6% of adults residents are regular sports volunteers compared to the national average of 7.3%
- 24.7% are members of sports clubs compared to 23.3% nationally
- Most popular sports for adults are swimming, athletics, football and cycling

Joint Needs Assessment on Sport and Physical Activity and Strategy:

As part of the Sport and Physical Activity Strategy review, a Joint Needs Assessment on Sport and Physical Activity has been undertaken with 30 stakeholders interviewed, 75 clubs taking part in a sports club survey and 500 residents participating in a public survey on sport and physical activity in the city. The review is due for completion in the autumn.

See <http://www.brighton-hove.gov.uk/index.cfm?request=b1000043>

Public consultation has also taken place on a 10 year Sports Facilities Plan for the city. Over 850 responses were received from members of the public and key stakeholders including sports clubs. The Facility plan has been agreed by Cabinet with recommendations including improvements specifically proposed for the Withdean Sports Complex.

#### Delivery of Programmes & Events

The Sports Development team delivered and supported over 100 activity programmes and events including TAKEPART, the Brighton & Hove Festival of Sport, the Brighton Marathon, Ping Pong by the Sea and White Nights Urban Golf. Over 30,000 people took part in total across these events.

The third Brighton Marathon took place on Sunday 15th April and built on the tremendous success of previous races. This year over 9000 runners took part watched by huge crowds bringing a substantial economic benefit to the city. In addition, there were a record number of young people taking part in the Mini Mile races with nearly 1800 running. As well as the sporting spectacle the Marathon raises funds for over 300 charities and over 17,000 visited the Marathon Exhibition held over two days in the Brighton Centre.

10,762 residents living in areas of higher deprivation attended sport and activity sessions delivered through the Active for Life programme. 100 events delivered healthy living and 78 different weekly sessions. Inclusion events delivered included: the Girls Getting Active events for young women, the Black and Minority Ethnic (BME) Women's Well Being events, the Older Peoples Olympics and a new initiative, The Street Games Festival to encourage young people to get more active.

8,000 participants took part in 648 healthwalks with 34% having one or more health conditions. 50 new walkers took part each month and 50 volunteers were trained.

More than 3,000 young people enjoyed Sports Development activities during the school holidays, including 'Looked after Children' activity days and 700 young people participated in skate park activities. The Primary Schools Athletics Championships had 34 schools entered with 1200 children taking part and 368 pupils took part in the Indoor Athletics Competition for primary and secondary schools.

Free swimming for children aged 11 and under: during 2011-12 there were 39,310 free swims.

In addition, at the council's sports facilities including swimming pools, sports halls, health & fitness, and golf courses there were over 1.2 million attendances during 2011-2012.

#### Supporting the sustainability of our sports and activity clubs

10 capacity building training events were held to support local sports clubs.

Over 200 sports clubs and groups were supported and over 450 promoted through the Active For Life website and directory. 6,300 people each month viewed the website.

TAKEPART - Brighton & Hove Festival of Sport 2011 supported over 150 sports clubs and organisations to offer over 200 different activities for local residents.

Funding advice and support was given to clubs and groups of which 27 Clubs and individuals received funding support through the City Sport & Physical Activity Grant Scheme.

External funding of over £80,000 was drawn down to enhance activity provision in the City as well as funding for two outdoor table tennis tables were donated located in St Annes Well Gardens and Preston Park.

The Sports Development programmes are attracting adults that are inactive which is important to improve the health and well-being of the city. More than 250 volunteers supported Sport Development activities. Over 200 people attended the City Sport & Physical Activity Awards to pay tribute to volunteers who have made either an outstanding contribution to local community sport or an outstanding achievement while representing the city regionally, nationally and internationally at sport.

Total: over 60,000 people engaged in Sports Development activities in 2011-12.

Accountable Strategic Director: Charlie Stewart

Last Updated - 03/05/2012

### Strategy: 1.5.3 Thiving arts and cultural businesses

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
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Progress update: thriving arts and cultural businesses	Paula Murray - Head of Culture & Economy	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far</p> <p>A new website for the creative and cultural industries is being developed; working with the Brighton and Hove Arts &amp; Creative Industries Commission, the council is building a focal point for information on business support activity and networking opportunities and will support the partnership to develop further training and networking sessions directly.</p> <p>The council-led local music industry support initiative Made in Brighton has now met 3 times and has negotiated a partnership with the Great Escape that will profile the city's music businesses through branding, press campaign and a dedicated seminar event. The Great Escape (international music conference and showcase) is in its 7th consecutive year and is on course for 2000 delegates and 12,000 gig goers.</p> <p>The council and Arts &amp; Creative Industries Commission are helping support the development of a film cluster in the city. In the first instance this will involve pulling together structured meetings across aspects of the cluster to identify shared goals and opportunities that will benefit all aspects of film culture/film industry.</p> <p>Future work planned</p> <p>Economic Development Officers are working with Wired Sussex in a partnership led by Medway County Council to secure Interreg funds to support a creative use of empty commercial space as a regeneration tool (CURE project). If successful this project will attract funds for the refurbishment of part of a floor in New England House which will act as a managed workspace where businesses in the digital sector will be encouraged to work collaboratively with businesses in the creative industries on projects and events. The fund will also support the use of vacant shop premises for creative industries providing much needed space for the sector and helping to mitigate the impact of retail closures that can cause blight to prime shopping areas.</p> <p>Accountable Strategic Director: Charlie Stewart Last Updated - 24/04/2012</p>					

## 2. Reducing Crime & Improving Safety

### 2.1 Root causes of crime are addressed

**Strategy:** 2.1.1 Reduced alcohol misuse and alcohol-related disorder

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress Update: Reduced alcohol misuse and alcohol related-disorder	Tom Scanlon - Director of Public Health	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>There is an Alcohol Strategy and Action Plan in place to tackle issues arising through alcohol use across the city. The strategy is managed by the Alcohol Programme Board (APB), which includes key partners within the City. The APB follows on from the Intelligent Commissioning Alcohol Pilot Project. The Alcohol Strategy is divided into four strategic domain groups; progress in each is outlined below. A national Alcohol Strategy is due to be published in March 2012. Appropriate recommendations will be implemented locally.</p> <p>Domain 1: Addressing the Drinking Culture</p> <p>Past performance:</p> <p>The 'Big Alcohol Debate' was carried out from October to December 2012 engaging the public on the issue of alcohol and developing insights within target groups to inform future policy. This involved:</p> <ul style="list-style-type: none"> <li>• Pre-promotion in local media.</li> <li>• 2,000 paper surveys distributed to Libraries, Pharmacies and GPs.</li> </ul>					

- 20,000 response cards distributed across the city.
- 24-hour tweetathon at launch.
- Continued promotion through Twitter (#bhdrink) and local media.
- Beer mats with Quick Response (QR) code to link back to @bhdrink.
- Video pod at various locations.
- 15 in-depth focus groups held with local community groups.
- Production of a DVD and report.

Five key themes emerged from the big alcohol debate:

- Provide non-alcohol driven alternatives that will help local businesses.
- Alcohol is too available.
- Cheap offers encourage pre-loading and excessive drinking.
- Existing laws need to be enforced - i.e. not serving people who are drunk already.
- Education is required early to highlight the potential impacts of alcohol.

Future work planned:

- DVD featuring the results of the big alcohol debate is to be placed on YouTube and relevant website .
- Work with local business to offer help providing non alcohol driven alternatives , and highlight the financial opportunities that exist.
- The government is proposing a minimum price of 40p per unit of alcohol in England and Wales in an effort to "turn the tide" against binge drinking.
- Currently commissioning Crime Reduction Initiative (CRI) health promotion posts to train frontline staff and raise awareness .
- New sub-group of domain group one set up to explore ways forward and support healthy schools team.

Domain 2: 'Availability of Alcohol'

Past performance:

Licensing density and diversity is managed by licensing policy. This is being reviewed to introduce a method for more consistent decisions to restrict the sale of alcohol, and to expand the cumulative impact-zone in the city. The Treasury was lobbied for amending pricing by way of differential value added tax (VAT).

Future work planned:

Planning officers' advice has been sought on planning policy changes to reclassify and restrict off -licensing. These are being considered in a city wide plan and potential lobbying for integration of relevant council policies (Commercial Landlord, Planning Authority, and Licensing Authority) is being explored.

Barriers to future performance:

VAT change is impeded by Euro-law constraint of alcohol tax system. The Government deregulatory 'cutting red tape challenge' will not support greater regulation.

Domain 3: Night Time Economy

Past performance:

- Work has continued with the council's events team , in ensuring that public events take every opportunity to promote activities and behaviours which are not centred on binge drinking.
- The 'Cardiff Model' (data sharing between Emergency Departments and Crime and Disorder Reduction Partnerships) has been successfully implemented, and police now have monthly access to the Accident and Emergency (A&E) services assault data, which is used to encourage and enforce licensing capabilities.

- Businesses are making positive steps towards providing consistent business responsibility via their Inn-Credible scheme, which has now been nationally endorsed by Best-Bar-None (the UK's national awards scheme for best practice in the licensed trade).
- There has been a focus on reducing assaults within licensed premises, which has contributed to reducing assault with injuries by 20% across the City.
- Taxi Marshal and Safe Space funding has been secured until next spring.
- Operation Marble, which includes effective tone-setting during the early part of the evening followed by proportionate levels of engagement by officers, continues to evolve and will have impacted on assault reductions.
- Police staff contributed to the Big Alcohol Debate activities, which included operational tweets to illustrate the issues which arise.

#### Future work planned:

- Ongoing work planned with the local authority for future public events.
- Evaluation outcomes derived from the Cardiff Model have been circulated.
- Efforts continue to achieve more with off licence retailers, and it is hoped that sustained responsible management will impact on all areas of alcohol-related harm.
- Terms of reference are being agreed for Metropolitan Police to visit and learn from good practice from Operation Marble, which will also present opportunities to learn from them.

#### Barriers to future performance:

- There are financial pressures and limitations to campaigns. National challenges are presented by the affordability of alcohol and embedded social norms.
- There are ongoing debates around current business pressures including the late night levy.
- Associated rising trend in counterfeit/smuggled alcohol.
- Sustainable solutions still need to be found via the APB and joint-commissioning process for continued funding in priority areas.

#### Domain 4: Early Identification, Treatment and Aftercare

#### Past performance:

There has been a focus on:

- Improving training for staff responsible for identification and screening of alcohol problems, in particular the new alcohol Local Enhanced Service for primary care.
- The evaluation of two current pilot "Frequent Flier" alcohol outreach posts in the RSC Hospital and local hostels.

#### Future Work Planned

There are a number of initiatives under development to ensure that the right 'Early Identification', 'Treatment' and 'Aftercare' services are in place. These are:

- Establishment of a low cost transition service for 18-25 years olds, in recognition of local and national evidence that this age group frequently experiences alcohol (and cannabis) related problems, but is reluctant to approach opiate-orientated adult services.
- Funding of hostel alcohol nurse for a further year given excellent outcomes of pilot.
- Funding of frequent flier worker for a further year given excellent outcomes of pilot.
- Continued funding of Safe Space and consideration given to expanding this in the future. Safe Space gives free help to people (clubbers etc.) at night who are incapable of looking after themselves, with the intention of sending them home safely.
- Continued funding of Taxi Marshall allocation.
- Continued funding of LGBT support worker given potential need in this community.
- Funding of an additional health promotion advisor post to provide alcohol specific advice, brief information and screening training to frontline workers.
- Restructure of community brief intervention service to focus on the provision of more intensive support via extended brief interventions.
- Development of 'Health Trainers' for service users who have successfully completed treatment to provide support to prevent relapse and encourage reintegration into the community.

## Barriers to future performance

Funding for Safe Space has been identified as an issue. Current funding levels are inadequate to ensure that it opens every weekend, and alternative funding sources are being sought. Plans to expand the service so that fewer people attend A&E are potentially very promising, but funding for this expansion has not yet been confirmed.

Accountable Strategic Director: Charlie Stewart

Last Updated - 11/05/2012

**Strategy:** 2.1.2 Reduced drug misuse and drug-related offending

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reduced drug misuse and drug-related offending.	Kate Lawson - Health Promotion Lead Manager	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

## Progress So Far:

Nationally, the number of young people reporting drug use has fallen and locally the numbers in drug treatment with the specialist drug service 'ru-ok?' have reduced. A drugs and alcohol policy has been agreed for all nine secondary schools and a programme has been launched for Personal Health and Social Education classes in schools (PHSE).

Improvements have been made in screening and referral of vulnerable young people via Accident & Emergency (A&E), Child and Adolescent Mental Health Services (CAMHS), hostels and social care.

The number of adults in effective treatment has reduced, reflecting a national trend. Significant improvements have been made in encouraging access and engagement, following the establishment of satellites services, with a new care pathway and care-co-ordination model, which includes a single comprehensive assessment on demand and the allocation of a single worker throughout the treatment journey. The estimated number of 'local opiate and crack users not known to the treatment system' reduced by 8% in 2010-11.

The number of people successfully completing treatment has remained lower than the national average and the number of people re-presenting for treatment higher. Effort, therefore, has focused on improving treatment effectiveness, assisted by the National Treatment Agency. Data, which will indicate the impact of measures taken to reduce drug related deaths in 2011, is not yet available.

The Communities Against Drugs [CAD] Team has continued to cement strong relationships with local communities of interest and was successful in applying for European Interreg funding for three years for its Communities and Families Tackling Addiction [CAFTA] project.

Ongoing monitoring of Operation Reduction has provided continued evidence of its impact on disrupting drug markets, on levels of acquisitive crime, and on reducing demand for drugs by diversion into treatment. Local partnership intelligence sharing initiatives have contributed to this process.

## Future work planned:

For young people, there will be a focus on the implementation of an integrated care pathway and of an improvement plan for the council's in-house Youth Service. There will be further analysis of the transitional needs of 18-25 year olds, particularly those not known to the treatment system.

For adults, there will be a focus on sustaining the positive provider-led work on recovery and reintegration, as well as developing the concept of a Golden Thread approach to commissioning, to produce a system wide understanding of partnership aims and intended performance outcomes. The DAAT Annual Conference in the summer will have recovery as a major theme and the fourth national Recovery Walk will be hosted by Brighton & Hove on 29th September 2012.

The CAD Team will be focusing on implementing the CAFTA Project objectives, as well as sustaining the core neighbourhood liaison programme of activities, as part of the



council's Safe in the City Delivery Unit, and in tandem with the council's Public Health Commissioning Unit.

On enforcement, the partner agencies concerned will endeavour to ensure that Operation Reduction remains well resourced and regularly evaluated, particularly in the light of the forthcoming Police Reform and Social Responsibility Act 2011 changes.

Delivery of future work will be influenced by the emergence and establishment of new structures within and between partnership organisations. Work with young people will be affected by the new arrangements for Youth Service provision; Communities Against Drugs work with families and local neighbourhoods will form part of the activity of the council's new Safe in the City Delivery Unit, but will also have Public Health and Health Promotion links; and treatment services will be commissioned through the Public Health lead team based in the council and contribute to a new Substance Misuse Programme Board.

Barriers to achieving good performance:

Reduced resources will impact on services. Structural change at a national and local level may require different approaches to maintain and support essential partnership working between criminal justice and primary and secondary care providers. Specific initiatives, such as the 'Injectable Opioid Treatment' service, which have been positively evaluated as successful, will provide a challenge for commissioners to sustain, in the absence of national funding. Reductions in funding will impact on the development of local joint commissioning, which requires initial investment to reap longer term savings.

Accountable Strategic Director: Charlie Stewart / Terry Parkin

Last Updated - 30/04/2012

**2. Reducing Crime & Improving Safety**

**2.2 The city's physical and social infrastructure is resistant to crime and disorder and people feel safer**

**Strategy:** **2.2.1 Improved physical environment, physical and social infrastructure, and community resolution, and; Improved feelings of safety and quality of life**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Improved physical environment, physical and social infrastructure, and community resolution, and; Improved feelings of safety and quality of life	Matthew Easteal - Senior Sustainable Communities Officer	Ongoing	07/10/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

- The Home Office funded Design Against Crime (DAC) research centre (based within Central St Martins College of Design) has joined the local Community Safety Partnership, bringing national research and policy to the team. This will increase resilience to crime and anti social behaviour (ASB) at the design stage of products and places.
- The Design Out Crime Association (DOCA) - a national and largely police led association, has requested that an officer from the council's Environment Improvements Team join the national board as a member. This will bring a local authority perspective to the association's work in reducing crime and disorder through good design of products and public spaces.
- The partnership is working with the Noise Abatement Society and the European Cooperation of Sciences and Technology (COST). An Action Group is leading the development of practical solutions to street noise issues and associated anti social behaviour through a range of initiatives linked to "Soundscape" – which involves the practical application of the health and well being effects of a good quality Soundscape.
- Scientifically validated results of a trial of changing the Soundscape of one of the city's most chaotic streets demonstrated a reduction in ASB and reduced the need for police resources in that area, traditionally associated and with a reputation for public disorder. Although a "one off" trial the results are conclusive enough to warrant further development and an application for European Union (EU) funding for future delivery of this project with other European cities is in progress.

Future work planned:

Closer working between the council and Sussex police is being developed and the concept of "street focus" as a method of addressing community concerns is a priority for the partnership over the next 6 months. This will respond to recommendations set out in the Cabinet Office "Crime and Communities Review : Engaging Communities in Fighting Crime".

Local Approach to Planning

- Community safety concerns and the impact of development of public spaces are now given a higher profile at the planning stages of development locally, and the partnership will ensure that the actions covered by this strategy objective are given appropriate profile during the design stages of planning developments.
- The proposal to integrate the council's Community Safety delivery unit within the Neighbourhood Policing Team offers opportunities for closer working between the council and Sussex Police to improve outcomes, and inform the future work of the team.

Community Payback

- A partnership with Sussex and Surrey probation Service delivers a variety of local environment improvement projects across the city . With the council providing the basic materials and offenders given community service orders providing the labour the city benefits from additional works to improve public spaces valued at £ 100,000 per year. Projects are community led and often compliment the work of other agencies to tackle crime and anti social behaviour.

Barriers to achieving good performance:

Any reduction in resources and/or the consequences of the economic downturn on the city's infrastructure and support agencies for residents will have a negative impact in achieving the goals that have been set out.

Accountable Strategic Director: Charlie Stewart / Geoff Raw

Last Updated - 30/04/2012

**Strategy:** 2.2.2 Build long-term resilience to all forms of extremism amongst individuals, institutions and communities; reduce harm and increase trust and confidence

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Build long-term resilience to all forms of extremism amongst individuals, institutions and communities; reduce harm and increase trust and confidence.	Nahida Shaikh - Community Safety Manager (Hate Crime & Prevent)	Ongoing	07/10/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

Successful engagement and partnership work with local Muslim communities continues, together with consultation with statutory partners on findings of a community needs assessment, identifying unmet needs and priorities of local Muslim communities. Training has been delivered to 10 front-line staff of key partners to raise awareness of the Prevent agenda and their role within it. Prevent is a national strategy, launched in 2007, which seeks to stop people becoming terrorists or supporting terrorism. The training will help staff recognise those potentially vulnerable to radicalisation , reduce potential risk and harm, and support individuals to build resilience. Training has also been delivered to council staff promoting best practice in engaging with the Black and Minority Ethnic communities .

Findings from the community needs assessment will be reported to the Prevent Partnership Group (which includes community representatives). Needs and priorities will be fed into a strategic needs assessment and commissioning plans to influence mainstream work programmes and public services to Muslim communities. Progress has already been made through co-ordinating partnership responses and funding and supporting community projects. These projects build community capacity by involving communities in the design, planning and strengthening of governance, as well as the in the implementation and evaluation of projects. The impact of community projects are evaluated effectively through monitoring and project performance reports. Joint work with communities and partners continues to reduce risks and vulnerabilities of individuals and communities, and also addresses community tensions and concerns, maintaining trust and confidence within the communities.

Successful engagement with higher and further education institutions is supported by police prevent engagement officers linked to the two universities . A best practice 'Virtual



Local Action Team' extends the neighbourhood policing model to the universities , creating an improved response to concerns.

Future work planned:

The council are reviewing the Prevent strategy with our partners to agree objectives and actions for 2012/13.

The council is to facilitate the Sussex Prevent Partnership Board which provides strategic direction to delivery of Prevent work in the county, monitoring progress on action plans and providing opportunity to share good practice from the three governance groups and a wide range of partners.

Training for frontline and other key staff to understand and challenge the ideological narratives used by right wing and Al -Qaida inspired extremist groups, enabling staff to identify and support vulnerable individuals and divert them away from risk. In partnership with the City College we aim to deliver a mentoring and enrichment programme.

A Workshop to Raise Awareness of Prevent (WRAP) training is scheduled in quarter one of 2013 aimed at frontline staff that may come into contact with people that are vulnerable to extremism. Further WRAP sessions will be offered to front-line staff throughout the year to increase awareness of the Prevent stream of work .

A second course of Family Links or Nurturing Module will be delivered by trained facilitators of a local Muslim Women's group , the project will be evaluated and learning acted on in future.

Barriers to achieving good performance:

Developing the skills of frontline staff to understand the new Prevent agenda and their role within it is resource intensive for all partners . Maintaining a shared understanding, expertise, clear communication and effective partnership is key to achieving progress .

Accountable Strategic Director: Charlie Stewart

Last Updated - 10/05/2012

**2. Reducing Crime & Improving Safety**

**2.3 Risks for children, young people and families are reduced**

**Strategy:** **2.3.1 Children are protected from risk and their safety increased**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Children are protected from risk and their safety increased	Kerry Clarke - Strategic Commissioner - Children, Youth and Families	Ongoing	07/10/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress So Far:

Common standards of good sexual health and substance misuse education across the city:

- The drugs and alcohol policy has been agreed across all secondary schools , the Alternative Centre for Education (ACE), Patcham House and each of the four learning providers commissioned to deliver the Brighton & Hove Foundation Learning Engagement Programme (a local programme which aims to reduce the numbers of learners leaving school with no progression route into further learning).
- Currently waiting for finalised Department for Education guidance on dealing with drug related incidents in order to complete local guidance.
- The key Personal, Social, Health and Education (PSHE) programme has been launched to all above education providers and the system to monitor attendance is under development.
- Now this is in its final stages the support will be extended to colleges and 6th forms.
- Core messages leaflet for parents/carers has been developed and is to be distributed via drug and alcohol or sexual health awareness sessions in schools.

Access to contraception:

- Service improvements for contraception and sexual health (CASH) services this year have increased the numbers of young people accessing services. Developments include providing an open access service at the Morley Street Hub and developing a complementary CASH service hub in the West .

Early identification and intervention:

- An integrated care pathway ensures early identification and delivery of screening and interventions for substance misuse and sexual health
- Screening and brief intervention targets have been achieved for hostels yet referrals are low.
- Screening and brief intervention targets have significantly improved within social care although slightly below target
- All are screened in Child and Adolescent Mental Health Services (CAMHS) and we are now reviewing the interventions provided and pathway
- The In house Youth service remains below target and a priority focus will be to implement an improvement plan .
- Referrals across the system to targeted teenage prevention post are below target.
- Targeted youth programs are being delivered in all schools and the evaluation is expected mid June 2012. The 'Service for Young Peoples' joint commissioning strategy has been finalised and the Brighton and Hove In-house Youth service and the Community and Voluntary Sector (CVS) Youth Service are in a period of co-production. This includes changes being implemented to increase evidence based effective interventions in informal education settings . The existing curriculum delivery programs are scheduled for review by June 2012.
- Youth Crime Prevention works effectively with preventing young people identified through Early Identification Groups , entering the criminal justice system. The numbers entering the system in 2011/12 are significantly lower than in previous years. However, what remains unclear is how effective the pathways into prevention are and whether intervention is provided at the right level. Some young people are entering the criminal justice system and then escalating through the system quickly and they would benefit from prevention from escalation support – we are to include looking at the thresholds as part of the Youth Crime review .
- The Accident and Emergency (A&E) pathway continues to provide an effective care pathway . A joint piece of work is being undertaken with East Sussex Young People's Substance Misuse Service and South Coast Ambulance Service to roll out the pathway . This will ensure all young people seen by the ambulance service due to drugs or alcohol, but not transferred to hospital, are followed up by the substance misuse service.
- Specialist services: 'ru-ok', the young people's substance misuse treatment service continues to show positive results against their targets and the outcomes achieved are above regional comparators. The 5% reduction in young people attending is considered to be a result of a reduction in identification and referrals of young people with substance misuse issues, as opposed to be a reduction in need.

Future work planned:

- Roll out the developments of PSHE policy's and programs to colleges .
- Skills audits will form part of next year's performance compacts .
- Focus attention of the implementation of an integrated care pathway approach – increase use of CAF's and increase the use of evidence based best practice .
- Collaborative Needs Assessment of Youth Crime Prevention and YOS with the delivery unit .

Barriers to Future Performance:

Budget reductions will reduce service capacity.

Effective monitoring and early identification is a challenge as care pathways are integrated to ensure the right young people are accessing the most appropriate services . Many specialist and targeted services work with young people who have chaotic lives and complex needs which often present immediate welfare and safe guarding issues. The impact of interventions on these vulnerable young people can take a long time to become apparent.

Accountable Strategic Director: Charlie Stewart / Terry Parkin

Last Updated - 11/05/2012

Action	Responsibility	Action Status	Start Date	End Date	% Comp.

Progress update: Children are protected from risk and their safety increased	Steve Barton - Lead Commissioner - Children, Youth and Families	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far:</p> <p>Following feedback from external inspection and a Peer Review, the council and its partner's have agreed a Youth Justice Strategy including a commissioning review of youth crime prevention arrangements and the Youth Offending Service. This will dovetail with the implementation of a Joint Commissioning Strategy for Services for Young People, agreed in January 2012, and a review of housing and accommodation services for vulnerable young people scheduled to complete by August 2012.</p> <p>A ground-breaking approach to enabling multi-agency working is being trialled which uses modern social networking technology to "glue together" professionals working with a child to help them work together in a much more joined-up way. The trial of Patchwork began in March and will initially run till the end of May when an interim evaluation will take place. Police, community health, GPs, Fire and Rescue and schools are all involved along with a number of community and voluntary sector agencies.</p> <p>Future work planned:</p> <p>The council and its partner's have taken a proactive approach to the needs of families in multiple disadvantage. A city wide commission provides the platform for a coordinated response to the Government's Troubled Families initiative and will connect up to a range of other initiatives responding to the anticipated impact of changes to welfare benefits including the introduction of universal credit.</p> <p>The Children's Value for Money Programme will continue successful collaborative re-modelling of preventative services and provision for children and families within the formal social care system. This includes exploration of initiatives in response to the national Family Justice Review jointly with East and West Sussex and the local judiciary.</p> <p>Barriers to achieving good performance:</p> <p>In relation to comparative levels of deprivation and need, Brighton and Hove remains an outlier in respect of statutory social care interventions, formal children in need and/or child protection plans, and the number of looked after children. This level of activity continues to place significant demands on local systems and services.</p> <p>Accountable Strategic Director: Terry Parkin / Charlie Stewart Last Updated - 24/04/2012</p>					

**Strategy:** 2.3.2 Reduced risks for families with multiple needs and reduced harm in neighbourhoods

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reduced risks for families with multiple needs and reduced harm in neighbourhoods	Debbie Corbridge - Community Safety Mgr - Family Intervention	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far:</p> <p>The change to the threshold for accessing the Family Intervention Project (FIP) intensive service is fully implemented along with supporting procedures. Robust processes are now in place to gather feedback from families and referrers once FIP intervention has ceased. From April 1st 2011 until 31st December 2011, for families ending their intervention with FIP where persistent antisocial behavior was an issue, there was a 93% reduction in the number of anti-social behaviour (ASB) complaints. In the same period, 77% of the families ending FIP intervention that had been contacted felt their family situation had improved as a result of FIP intervention. 100% of referrers felt there had been improvement.</p> <p>The Family Child Assessment Framework (CAF) mentoring service provide (in addition to offering professionals general advice and guidance on any aspect of the Family CAF process) an enhanced intervention for families that do not meet the new FIP or social services threshold but have complex aspects of support need. The number of families</p>					

supported through the FIP CAF mentoring service has increased due to additional funding being secured .

To date, during 2011-12, the FIP Family CAF Mentoring Coordinator has co-facilitated five Family CAF training courses, offering a three day modular course to 89 professionals across the city. In addition the coordinator has supported a number of bespoke training workshops, practice development sessions and networking events.

Future work planned:

The future of the services provided by the FIP is being determined by a multi-agency working group led by the Director of Adult Social Care within the council . The review being undertaken is seeking to build on the effective service model developed by the FIP and Living Without Violence (LWV) programme in order to meet guidelines shortly to be issued by the governments 'Troubled Families' unit and to reduce the number of 'looked after ' children within Brighton & Hove.

Barriers to Future Performance:

The outcomes of the coming multi agency working group will identify and resolve any barriers to performance.

Accountable Strategic Director: Charlie Stewart / Terry Parkin

Last Updated - 27/04/2012

## 2. Reducing Crime & Improving Safety

### 2.4 Victims feel safer and their risks are reduced

**Strategy:** 2.4.1 Reduced domestic violence by increasing survivor safety and perpetrator accountability

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reduced domestic violence by increasing survivor safety and perpetrator accountability	Eleri Butler - Senior Policy Development Officer	Ongoing	07/10/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress So Far:

Reducing and preventing domestic and sexual violence is a national priority. Its prevention is central to good public health, reduced crime; safeguarding vulnerable children and adults, supporting families with multiple needs, promoting equality and improving education, learning and skills development.

Achievements in 2011/12:

- Reviewed the Multi Agency Risk Assessment Conference (MARAC) operation and doubled the number of meetings held a month due to increasing high-risk cases being referred each month
- Running an extra (3rd) perpetrator group with associated partner support, within Living Without Violence from 2012
- Invested in prevention work by developing a whole school model to address domestic violence, which will be delivered in partnership with local primary and secondary schools in 2012/13.
- Invested in early intervention, by developing a coordinated community group programme for children and young people affected by domestic violence , which will involve training professionals and to be delivered through multi-agency collaboration in 2012/13.
- Investing in early intervention and prevention work with local Black, Minority and Ethnic (BME) women's groups to develop a community awareness raising programme .
- Investing in early intervention work, by developing a training programme and procedures to improve how employers and professionals identify and respond to domestic violence, in accordance with national occupational and service standards for domestic violence.
- Reviewing local contracts with services and within the council to include domestic violence outcomes measures, to improve the way we measure effectiveness of local services
- Held awareness raising workshops with local arts and culture organisations in the city to explore how they can contribute to domestic violence prevention work in future.
- Delivered training to substance misuse services in the city, on working with perpetrator and victims of domestic violence, in recognition of the co-existence of these issues.
- Provided and distributed a wider range of information on DV by updating website content and distributing thousands of local domestic violence 'amber cards' and ensured

translated versions are available online. We have also circulated e-newsletters and updates via social media, including supporting the police social media awareness campaign in November.

- Invested in prevention work by organising a programme of events to increase awareness of domestic and sexual violence and the help available, as part of the '16 Days' campaign to coincide with the international 16 days to end violence against women (November 25 – December 10th). This included supporting a national Violence Against Women conference in November in Sussex University; organising a theatre production at the Dome followed by a Q&A with a panel, to raise awareness of violence against women issues; liaising with Duke of York Cinema to screen films associated with violence against women during CineCity, and organising a benefit event for local services.
- Senior male Chief Officers in the council and police signed up to the nationally co-ordinated 'White Ribbon' pledge to 'never to condone, commit or remain silent about DV': this pledge will inform programme of prevention work involving men to be taken forward in 2012
- Commitment to develop the first citywide Violence Against Women and Girls strategy to develop a coordinated approach to these crime types from 2012.
- The work in Brighton (including our commissioning pilot) is recognised as best practice nationally by the Home Office Violence Against Women strategy and by the Local Govt. Association (LGA). As a result, we have led at national conferences and events, presented to MPs, and were involved in the development of National Institute for Health and Clinical Excellence (NICE) and Department of Health expert group on domestic violence.

Future work planned:

In 2012/13, in addition to prioritising the strengthening of specialist independent support services for survivors, the foundations have also been laid to deliver a coordinated work programme on domestic and sexual violence prevention in schools; a multi-agency Domestic Violence Coordinated Community Group programme for children and young people; work to increase the capacity of Black and minority women's groups in the city, and deliver a modular training programme and revise procedures to improve the responses of public services.

In 2012 we also aim to roll out the Identification & Referral to Improve Safety (IRIS) early intervention programme with GPs, subject to resources; improve responses to domestic violence amongst Gypsy and Traveller communities; coordinate a publicity strategy; and deliver targeted service improvements across children's services, adult services, housing services and health services.

We are due to begin collaboration on a national research programme (with Child & Women Abuse Studies Unit/London Metropolitan Police/Department of Health) on developing a Violence Against Women outcomes framework for commissioners and services in future.

Barriers to Future Performance:

All city partners need to commit to the delivery of the citywide strategic outcome for domestic violence: "Brighton & Hove residents and communities to be free from domestic violence by increasing survivor safety, reducing the risk posed by perpetrators, decreasing social tolerance and increasing people's ability to have healthy relationships". There remain significant systemic and service gaps that need to be addressed if we are to achieve agreed outcomes.

The Community Safety Partnership will sustain the increased allocation to maintain the capacity of independent Domestic Violence services that was made in the latter half of 2011/12; matching these resources from other council and partnership budgets will sustain services for 2012/13 and beyond in accordance with accreditation standards and quality frameworks.

Domestic violence needs to be considered by GP Clinical Commissioning Groups and the Health and Wellbeing Board. The council has reinforced that domestic violence commissioning and prevention work be integrated with commissioning, strategic and operational responses to sexual violence and other forms of violence against women and girls. This approach needs to be delivered by all partnerships to be successful.

Accountable Strategic Director: Charlie Stewart

Last Updated - 30/04/2012

**Strategy:** 2.4.2 Sexual violence and abuse is prevented and reduced

Action	Responsibility	Action Status	Start Date	End Date	% Comp.



201

Progress update: Sexual violence and abuse is prevented and reduced	Eleri Butler - Senior Policy Development Officer	Ongoing	07/10/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress So Far:</p> <p>Reducing and preventing sexual violence and abuse is a national priority. Its prevention is central to agendas on public health promotion; reducing crime; safeguarding children and adults with support needs; supporting families facing multiple needs and promoting equality, improved education, learning and skills development.</p> <p>The Sexual Violence Reference Group oversees the delivery of the local Action Plan and in accordance with pan -Sussex partnerships, including the SARC Management Board and Operational Group, the Rape and Serious Sexual Offences Steering Group and its rape prevention sub group .</p> <p>The Community Safety Partnership commissions Independent Sexual Violence Advocacy services , the Sexual Assault Referral Centre and counselling services . Foundations are laid to deliver a coordinated work programme on domestic and sexual violence prevention in schools, deliver a modular training programme and revise procedures to improve the responses of public services.</p> <p>Meetings have been held with student union officers at Sussex University to discuss the need for increased awareness of the help available amongst students and for closer working between the partnership and University</p> <p>Future work planned:</p> <p>In 2012 we aim to improve responses to domestic and sexual violence amongst Gypsy and Traveller communities ; work more closely with the Universities on addressing sexual and domestic violence amongst students and University staff ; and coordinate a publicity strategy to contribute to early intervention.</p> <p>Publicity campaigns to raise awareness of the reality of rape and sexual violence, and to target perpetrators and potential perpetrators are needed for 2012/13. This should include increased awareness of the local media of national guidelines on reporting of violence against women.</p> <p>Current arrangement for contributing to the commissioning of the SARC in Sussex will continue in 2012/13 and SARC commissioning will be taken over by the national health commissioning board from 2013.</p> <p>Further work is needed in 2012/13 to sustain support services for women in the sex industry and at risk of commercial sexual exploitation, and to monitor the success of work that supports women to safely exit from prostitution. Further work is also needed to identify offending associated with prostitution and bringing them to justice .</p> <p>Funding opportunities continue to be explored in partnership with third sector specialist services, in order to develop community approaches to address stalking and harassment.</p> <p>A commitment has been made by senior officers and Members within the Council to support the white ribbon campaign ; and to develop a citywide violence against women strategy and action plan, which includes the aim of obtaining 'white ribbon city status' in 2012.</p> <p>Barriers to Future Performance:</p> <p>More attention is needed by partner agencies on increasing reporting and improving agency responses to rape and sexual violence in 2012/13, particularly focussing on those groups most at risk of rape and sexual violence.</p> <p>Partnership data on sexual violence and abuse is needed from adult social care services, community safety services, health services, children's services or housing services. There is also limited data on the extent of sexual exploitation of children, young people and adults, through the sex industry or as a result of trafficking locally .</p> <p>Greater capacity is needed in the local independent rape crisis and sexual violence support service in order to meet demand. It is important that rape crisis services work within</p>					



national quality frameworks to achieve accreditation and compliance with national Rape Crisis Service Standards (published 2012).

Sexual violence needs to be addressed by GP Clinical Commissioning Groups, and the new the Health and Wellbeing Board. The council has reinforced the importance of sexual violence commissioning and prevention work being integrated with commissioning, strategic and operational responses to domestic violence and other forms of violence against women and girls, which needs to be delivered by all partnerships to be successful.

Accountable Strategic Director: Charlie Stewart  
Last Updated - 24/04/2012

**Strategy:** 2.4.3 Reduced racist/religiously motivated, LGBT and disability hate incidents

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reduced racist/religiously motivated, LGBT and disability hate incidents	Linda Beanlands - Head of Community Safety	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

Nationally, it has been acknowledged that disability hate incidents, religiously motivated incidents, and transphobic incidents are significantly under-reported. Additionally, there are significant issues in identification and recording of hate incidents leading to under-recording by most statutory, voluntary and community sector organisations. There is a wide variation in data collection and monitoring of ethnicity, religion and impairment of the victims, reducing the evidence base to monitor if the high risk, vulnerable and marginalised groups are reporting and accessing support services.

A key target is therefore, to increase the reporting of hate incidents including those from at risk and marginalised groups, improved recording and responses to reported incidents to increase victims' safety, reduce risk and harm, improved outcomes with respect to the victims and perpetrators, prevention and reduction of hate incidents. However, locally, the level of reported racist, religiously motivated and disability hate incidents has been declining. There have been changes in the way the Partnership Community Safety Team responds to hate incidents in terms of reporting mechanisms, entry level for casework, monitoring information, and reporting on levels and trends of hate incidents. We are mid-process in implementing the changes to the reporting and monitoring systems, hence, it has been difficult to establish the levels and trends of reported hate incidents accurately.

Research is being carried out to understand the experiences of victims of reported hate incidents; the findings are expected in the next year and will be used to adjust our services to effectively respond to the feedback from the victims and communities.

The Racial Harassment Forum is mid-process in reviewing its role, purpose and structure. The review findings will be implemented in the next year.

The racist, religiously motivated, disability, homophobic, transphobic, and biphobic strategies are currently being reviewed and refreshed for the next year. Extensive consultation has been carried out with partners for them to sign up to the disability hate incident action plan and promote greater reporting of disability hate incidents.

Future work planned:

A subgroup of the disability hate incident steering group will be reviewing the publicity campaign and its impact on the level of reported incidents, the findings will be used to implement further changes to encourage reporting of hate incidents by disabled people, risk groups and carers.

The extent to which statutory sector has implemented the recommendation of Stephen Lawrence Inquiry and its impact in the city are being examined. Findings will be reflected in future service changes.

Barriers to achieving good performance:

Under reporting and under recording of the hate incidents across all sectors may impede future progress.

Accountable Strategic Director: Charlie Stewart  
 Last Updated - 27/04/2012

**Strategy: 2.4.4 Reduced anti-social behaviour**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reduced anti-social behaviour	Aaron Devereaux - Anti-Social Behaviour Co-ordinator	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

There were 41 anti social behaviour orders in place in the city at the end of March 2012. The vast majority of these are very effective in protecting communities from problematic anti social behaviour. Reported incidents of anti social behaviour caused by young people who are gathered in groups have fallen largely due to the success of the Operation Park, a multi agency response to youths, ASB and alcohol.

The Partnership Community Safety Team is managing a co-ordinated response to the most vulnerable victims of anti-social behaviour (ASB) and hate incidents through a vulnerability assessment tool facilitated by a new IT case management solution (ECINs). Monthly meetings agree lead agency responsibilities and actions which protect the most vulnerable victims from harm. The new arrangements are firmly embedded in mainstream services including community safety, adult safeguarding, council housing, environmental health (noise), neighbourhood policing and increasingly, social housing providers (Southern housing, Affinity Sutton and Hyde-Martlett). This work is based on the principles of Multi-Agency Risk Assessment Conferences (MARACs) and the aim of this work is to reduce harm, risk and vulnerability. There are currently 15 high risk, 40 medium risk and 8 standard risk victims.

The new approach enables the city to identify and respond according to prioritised need. Its use will be put forward as best practice in forthcoming national guidance.

The Home Office have confirmed Brighton & Hove as a pilot authority to trial a 'community trigger' duty also to be contained in anticipated national guidance . This will enable us to build on existing arrangements with the Community Safety Forum, Racial Harassment Forum and Local Action Teams.

Future work planned:

The research phase of the now annual ASB & Hate Incidents Customer Insight & Experience is well underway in preparation for the 2012 survey results. The research phase will consist of questionnaires, face to face interviews and focus groups and will allow us to evaluate our performance against Victim & Witness Service Standards. A report will be available in October 2012 to coincide with the anniversary of the launch of the standards across the city.

Barriers to achieving good performance:

The ASB and Hate crime teams are now structured into one team and are in the process of establishing new working practices .

Accountable Strategic Director: Charlie Stewart  
 Last Updated - 11/05/2012

**2. Reducing Crime & Improving Safety**

**2.5 Offenders are deterred/ prevented from re-offending**

**Strategy: 2.5.1 Reduced offending by prolific and other offenders**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.

Progress update: Reduced offending by prolific and other offenders	Leighe Rogers - Director Brighton and East Sussex Local Delivery Units	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress So Far:</p> <ul style="list-style-type: none"> <li>• Sussex and Surrey Probation Trust (SSPT) have commissioned Sheffield Hallam to undertake a research and evaluation project on Integrated Offender management (IOM). Sheffield Hallam's final report is due for May 2012.</li> <li>• The SSPT 'Liaise and Diversion' service, which includes 'test on arrest' and 'dual diagnosis' assessments, is being introduced to Brighton Custody Suite and Brighton Magistrates Court on the first of April 2012. A third sector event is also due to take place on the 29th of March 2012.</li> <li>• SSPT and Sussex Police retain the lead for the 'Integrated Offender Management' of offenders serving under 12 months and released from HMP Lewes. Interventions are now delivered by Sussex Pathways and the Princes Trust. Mentoring services are provided to offenders in this cohort, who may be subject to 'compact' on release.</li> <li>• The 'Think Family' approach has been promoted with all individuals working with offenders. A postcard referral scheme to Children's Centres has been established at Brighton Magistrates Court and the 'Families of Prisoners Group' continues to hold family days at HMP Lewes. A steering group is in place to co-ordinate statutory and third sector activities.</li> </ul> <p>Future work planned:</p> <ul style="list-style-type: none"> <li>• Through co-ordinated and partnership services, the Brighton &amp; Hove Integrated Offender Management Commissioning Strategy shifts investment to activity which prevents their occurrence rather than dealing with the consequences.</li> <li>• Linking the 'Criminal Justice Liaison and Diversion Scheme' initiative with the 'Families with Multiple Problems' strategy.</li> <li>• Strengthening links between IOM Teams at HMP Lewes and Brighton IOM Team</li> </ul> <p>Barriers to Future Performance:</p> <ul style="list-style-type: none"> <li>• Budgetary reductions across all partners will have an adverse impact on the delivery and development of IOM.</li> </ul> <p>Accountable Strategic Director: Charlie Stewart Last Updated - 30/04/2012</p>					

### 3. Improving Health & Wellbeing and reducing ill health inequalities

#### 3.1 Promote Health and Wellbeing and reduce health inequalities across the city

**Strategy:** 3.1.1 Improve the conditions that improve health

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: improve the conditions that improve health	Tom Scanlon - Director of Public Health	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far:</p> <p>The focus of much of this work has been the Healthy City Workplace initiative in keeping with the younger working age population of the city. A new 'Workplace Wellbeing Charter' (WWC) is being promoted to businesses and business forums, highlighting the importance of health and wellbeing in the workplace and providing details of support and funding available. The charter will be adapted to suit the needs of small and medium sized enterprises (SMEs).</p> <p>'Active &amp; Healthy Workplace' funding available to employers is being promoted. The fund (up to £500 per business) provides the opportunity for businesses to trial programmes that aim to improve the health and wellbeing of their staff whilst creating a healthier workforce and ultimately a healthier business.</p> <p>Ongoing examples of health promotion within the workplace include:</p> <ul style="list-style-type: none"> <li>• Presenting case studies of businesses that have addressed the health and wellbeing of their workforce and the subsequent impact</li> </ul>					

- Promoting NHS Health Checks to workplaces
- Promoting physical activity to workplaces

Future work planned:

A questionnaire is being designed to send out to businesses to identify their concerns about health and wellbeing in the workplace /amongst their workforce to inform future actions.

Joint strategic needs assessment (JSNA) for sport and physical activity is underway and will form part of the JSNA portfolio for 2011 /12. This will include additional work to capture:

- The public voice – a public consultation will take place utilising a questionnaire method which will be hosted on the partnership 's consultation portal.
- The professional voice – a number of semi-structured interviews with a wide range of stakeholders.

Once the needs assessment has been completed the sub group will begin work on an updated strategic action plan for physical activity. This will replace the existing and separate action plans for Sport and Active Living.

A study will be commissioned to build an evidence base of the quality of the urban space and how specific aspects encourage more active living , connectivity and social cohesion. The study will explore how to incorporate specific activities to create urban spaces and to encourage movement in line with NICE guidance in order to introduce the concept and principle into officers' work.

Following the production of the city-wide JSNA in May further consideration will be given to how health and wellbeing can be improved and health inequalities reduced in a Health and Wellbeing Strategy that will be overseen by the Health and Wellbeing Board .

Barriers to future performance:

This will be the first year of the Health and Wellbeing Board and the same for the Health and Wellbeing Strategy . With the council moving to a committee structure and Public Health formally transferring to the council, there are likely to be structural and organisational issues which could interfere with the work of improving wellbeing and reducing health inequalities.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy:** 3.1.2 Helping people to live healthy lifestyles

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: helping people to live healthy lifestyles	Tom Scanlon - Director of Public Health	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

The focus for this work has been tobacco and improving diet and exercise. Between them these are the biggest contributors to premature mortality.

**TOBACCO**

Progress so far:

Smoking prevalence in adults (4 week quitters). The target for 2011/12 is 2,350 4 week quitters. The number of 4 week quits up to Dec 2011 is 1,417.

Increased advertising has taken place to increase footfall into the Stop Smoking Service and close monitoring of clinic activity. A new Stop Smoking Service Manager now in post due to restructure within Sussex Community NHS Trust and also a Co-ordinator will be in post for Brighton & Hove. The Stop Smoking Co-ordinator will be working closely with colleagues and monitor clinic activity.

The Brighton & Hove Stop Smoking Service has appointed a new Clinical Service Manager and a Stop Smoking Service Manager. The quit data for October was not on target

and an improvement plan has been put in place to further raise the profile of the adverse effects of smoking and the availability of smoking cessation services with adverts in local newsletters and magazines and also community events. Clinic activity sheets have been introduced to monitor footfall. Both the NHS Stop Smoking Service and the intermediate service (provided by GPs and Pharmacies) contribute to the target. The NHS Stop Smoking Service runs a variety of clinics across the city, both in the community and also in workplaces. One of the areas of focus of this work has been pregnant women. All pregnant women in Brighton & Hove are now offered a carbon monoxide test at booking (irrespective of their declared smoking status) and referred to the Stop Smoking Service if required.

A pilot project is running in three secondary schools in Brighton. The schools' PSHE co-ordinators have been trained to run Stop Smoking groups in the three schools and each school received a resource box with information leaflets and a carbon monoxide monitor. Every secondary school in Brighton received a Tobacco Education Curriculum pack (toolkit). The pack contained lesson plans and activities which will support PSHE co-ordinators. This pilot will be evaluated.

A Brighton & Hove Tobacco Control Alliance has been established. It is made up from different partners working together to reduce smoking and the associated health inequalities in Brighton & Hove. A draft strategy action plan has been developed which will focus on three domains with action for each one.

The Brighton & Hove Council website now has pages which give information about stop smoking and also how to make a pledge to make your home and car smokefree. [www.brighton-hove/getsmokefree](http://www.brighton-hove/getsmokefree)

A range of activities were organised for "No smoking day" on the 14th March 2012. As part of these activities smokers were referred or encouraged to refer themselves to the Stop Smoking services.

A 'final push' has been established with the Smoking Cessation Service, with new management agreed. Early indications (data to January 2012) suggest that this may have the desired effect of increasing the number of quitters to above 2000.

Barriers to future performance:

Smoking cessation services have had a mixed track record in terms of meeting quit targets, following the reorganisation two years ago. The changes to the management structure should address much of this.

## DIET AND EXERCISE

Progress so far:

A key part of this work is the national child measurement programme (NCMP) which monitoring the prevalence of overweight and obesity in children in Reception Year (4-5 year olds) and children in Year 6 (10-11 year olds). For the academic year 2010/2011 8.2% of Reception children and 15.2% of children in Year 6 were in the very overweight (obese) category which is lower than the national average and the local target. The past four years have seen a sustained (though not statistically significant) fall in obesity and overweight levels in Year 6 children while levels in Reception Year children have remained stable.

Future work planned:

The NCMP implementation for 2011/2012 is well underway. The additional capacity provided by the two new School Health Support Workers means that two thirds of pupils have already been measured and schools can be visited twice if necessary in order to ensure that as many pupils as possible are measured. As soon as the results have been processed and are available to the school nurses, they will contact parents of children in Year 6 in the very overweight category to offer support and advice on accessing services. It will be the first time that, in addition to the result letters sent to all parents, parents of children who are very overweight are pro-actively contacted by the school nurses.

Barriers to Performance:

The risk to delivery may be around the capability of the Department of Health's tool to up-load the local data and produce the results in time for all parents to have their child's

measurement results before the end of the summer term.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy:** 3.1.3 Preventing ill health

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: preventing ill health	Tom Scanlon - Director of Public Health	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

It is well established that the national immunisation programme makes the single biggest contribution to preventing ill health. Breastfeeding is recognised as an important contributor to future health and wellbeing. The largest cause of deaths in young children is accidents. Work in this area of preventing ill health has focussed on improving immunisation rates, increasing breastfeeding rates and reducing the number of accidents in young people.

Progress so far:

Childhood immunisation: In the second quarter of 2011/12 coverage of the baby primary immunisations was 92.1% and the first Measles Mumps & Rubella (MMR) vaccination by two years was 87.7%. For five year olds the coverage for completing two MMR vaccinations was 84.3% and for the pre-school booster 86.4%. The Primary Care Trust and Sussex Community NHS Trust Immunisation Team have worked together on promoting Immunisation Week in October promoting immunisations for children and young people - concentrating on pre-school and teenage boosters and distributing Strategic Health Authority funded immunisation resources. These uptake rates are the highest for several years and vaccination rates, in particular MMR have continued to improve since the low point of the late 1990s.

Breastfeeding: The prevalence of breastfeeding is measured at 6-8 weeks after birth. The city continues to exceed the target with our prevalence being significantly higher than the national average which around is 50%. The prevalence for quarter 2 was 75.9% and for quarter 3 was 79.7%. Cumulative prevalence data at 6-8 weeks quarters 1-3 is 76.7% against a total breastfeeding prevalence SHA target of 69.2%. Public Health and the breastfeeding co-ordinators were recently asked to present at a meeting of the Health and Overview Scrutiny Committee the good work to promote breastfeeding.

Accidents: Since the Home Safety Equipment scheme (funded by Public Health) was established in 2008 around 500 families in areas of inequalities in the city have had home safety equipment installed in their homes including stair gates, fireguards, high chairs and cots among others. The scheme also provides safety sessions to families by way of training or group work. The impact of this work at a local level, as is the case for many initiatives that build resilience, is very difficult to gauge in terms of hard outcomes as opposed to uptake of services.

Future worked planned:

Immunisation: The Immunisation Team will continue to follow-up children that have missed their primary immunisations via a communications based plan and distribution of flyers through schools. They are also developing a Patient Group Directive (PGD) for vaccination at home.

Breastfeeding: There will be more targeted work in areas of inequalities where breastfeeding rates are relatively low, such as in North Portslade where there has been a reduction on breastfeeding compared to the West area and the city as a whole. This work is being rolled out to other areas of inequalities.

Accidents: A workshop with A&E staff is planned to raise awareness of the scheme so that they can promote it to parents attending A & E with their children. Future actions will include some evaluation of service effectiveness through analysis of A&E data related to accidents at home for children aged 0-5 years old.

Barriers to performance:

Immunisation: Although immunisation rates are improving, there have been two measles outbreaks and one mumps outbreak in the last three years. While these outbreaks are associated with greater vaccine uptake, they are a measure of the population's sceptical stance on vaccination. Brighton & Hove may be one of the biggest improvers in terms of vaccine uptake, but it starts from a lower point.

Breastfeeding: There are occasional problems with data collection. Also it should be noted that prevalence is measured at 6 weeks whereas there are benefits from breastfeeding for much longer than that. It is important that women are encouraged to breastfeed throughout the first year of their child's life .

Accidents: As noted above, evaluation of the Home Safety Equipment scheme is challenging. Work is underway with the Children's hospital A&E which will help to provide clearer information.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy:** **3.1.4 Healthy life expectancy, working to prevent people from dying prematurely**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: healthy life expectancy, working to prevent people from dying prematurely	Tom Scanlon - Director of Public Health	Ongoing	14/11/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

There are several programmes in place to promote healthy life expectancy. Many of these have already been considered above or in other parts of this performance plan (sexual health, drug and alcohol).

One additional area worth considering is the work to prevent and detect cancer at an earlier stage. Over the past three years, the PCT has successfully bid for National Awareness & Early Diagnosis Initiative (NAEDI) funding to raise awareness and promote early diagnosis. Albion in the Community, the charitable arm of Brighton and Hove Albion, have been commissioned to deliver campaigns on colorectal, lung and over 70s breast cancer; Sussex Community Trust's cancer health promotion team have been commissioned to support this work through training health professionals and other staff. The PCT continues to work with Sussex Cancer Network, who also have funding to integrate the NAEDI agenda into general practice. The public health leads of the Sussex cluster PCTs regularly meet with the cancer network to ensure a co-ordinated approach and shared learning across the patch. The cancer health promotion team continue to promote the national cancer screening programmes for breast, bowel and cervical cancer across the city, with a particular focus on disadvantaged groups.

Future work planned:

There will be further initiatives and campaigns to raise awareness of the importance of earlier detection. Two of the areas where there have been problems with early referral, delays in diagnosis, and where death rates have not decreased are lung cancer and bowel cancer. These have been highlighted in the Director of Public Health's Annual Report and will be subject to further scrutiny and action throughout 2012.

Barriers to performance:

As with all campaigns, it is important to find new and innovative ways of engaging the public and relevant health professionals.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**3. Improving Health & Wellbeing and reducing ill health inequalities**

**3.2 Promote health and well being and reduce health inequality for children and**

**Strategy:** **3.2.1 A robust and confident child protection pathway that protects children and young people who are at risk of maltreatment, harm, neglect and/or sexual exploitation**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
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Progress update: A robust and confident child protection pathway that protects children and young people who are at risk of maltreatment, harm, neglect and/or sexual exploitation	James Dougan - Head of Service Children	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far The number of children on a child protection plan in a city has fallen by 24% from a peak of 440 in March 2011. Service Managers attribute this decrease to Children In Need plans being seen as a more robust option.</p> <p>Activity over the last 6 months includes a rigorous and positive external inspection by Ofsted, a fundamental re-shaping of the social work service including a new single entry point, a dedicated children in need team, strengthened quality assurance systems, and implementation of a comprehensive social work transformation programme to develop the skills and capacity of front line staff and managers.</p> <p>Future work planned: A multi-professional team within Social Work duty team is being introduced as part of a phased reorganisation of social work services to ensure better integration between social work and other children's services to ensure appropriate and timely assessments and support to young people and families in need</p> <p>Accountable Strategic Director: Terry Parkin Last Updated - 26/04/2012</p>					

**Strategy:** **3.2.2 Needs of vulnerable children and young people where families are affected by adult substance or alcohol misuse, domestic violence, mental health or learning disability**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Needs of vulnerable children and young people where families are affected by adult substance or alcohol misuse, domestic violence, mental health or learning disability	Kerry Clarke - Strategic Commissioner - Children, Youth and Families	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far See comments in 2.3.1 and 3.2.1 A draft protocol is now in place attached to working with families where substance misuse has an impact on parenting. This is to be signed off by the Local Safeguarding Children Board. The organisation Community Awareness of Drugs (CAD) has secured additional European funding to support families where substance misuse is an issue. Future plans are to implement and review the protocol cross adults and children's services, and to work in partnership with CAD to implement their EU work with families.</p> <p>A Social work Practice/Skill transformational programme is being designed and implemented to support staff in further improving the quality of assessments and interventions delivered to families with a strong focus on those affected by adult substance or alcohol misuse, domestic violence, mental health or learning disability.</p> <p>Accountable Strategic Director: Terry Parkin Last Updated - 24/04/2012</p>					

**Strategy:** **3.2.3 Children and young people looked after by the local authority to have stability, security and be well cared for**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Children and young people looked after by the local authority to have stability, security and be well cared for	James Dougan - Head of Service Children	Ongoing	01/04/2011	31/03/2012	



**ACTION PROGRESS COMMENTS**

Progress so far

The number of Looked after Children (LAC) at 31st March 2011 is 483, a 4% increase from 2010 compared to a 2% increase nationally, and a 21% increase from 2007 compared to a 9% increase nationally. At 109 per 10,000, Brighton & Hove has one of the highest LAC rates in England.

Adoption activity has continued to rise in Brighton & Hove in line with the rise in numbers of children in care and reflects the high number of children under 5 in the care system. In 2010/11 13% of looked after children in Brighton & Hove were adopted, compared to the England average of 11%.

In 2011 5 LAC achieved five A\*- C GCSEs including English and Maths – this is 19.2%, a notable improvement compared to last year and above the 2011 national average of 12.8%.

The Virtual School runs a summer catch up programme with the aim of supporting transition to secondary school for all year 6 pupils working below expected national curriculum levels (in both English & Maths). This summer 11 pupils joined the programme. As a proportion of the cohort in year 6, this is the highest number of pupils who have engaged in this programme and we are extending the support available to them until the October half term.

93.8% of care leavers were in suitable accommodation in 2010/11 which is a significant improvement from 82.6% in 2009/10. This is above the England average (90%) and statistical neighbours (89.3%).

70.8% of care leavers were in education, training or employment, an improvement from 63% last year and well above the national average of 61% and 56.3% for our statistical neighbours. A Specialist 16+ Employment Adviser for looked after children has been appointed.

Work has been completed to ensure looked after children reviews and pathway plans identify cultural and identity needs and plan how these needs are met.

Future work planned

Focused work is taking place to establish more effective and coherent systems for the involvement of looked after children and young people in strategic decision making to influence service improvement.

Managers are continuing to develop a more coherent pre- and post-16 education provision to provide a seamless service including specialist support with regard to information, advice and guidance about employment, education and training opportunities.

Accountable Strategic Director: Terry Parkin

Last Updated - 26/04/2012

**Strategy:** 3.2.4 All children to have access to high quality healthcare including services for the most vulnerable

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: All children to have access to high quality healthcare including services for the most vulnerable	Steve Barton - Lead Commissioner - Children, Youth and Families	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The council and the Clinical Commissioning Group have a formal agreement to pool budgets and commission an integrated social care and community health service for children and families. The agreement includes a joint commitment to review the wider health care pathway from acute to primary care health services.

Brighton and Hove is one of 20 Early Implementer Sites to showcase the new service model for the national Health Visiting Implementation Plan. Local developments focus on

the delivery of the Healthy Child Programme including the early intervention role of health visitors with families identified as requiring a targeted or enhanced service to support them to look after their children.

Future work planned

Public Health has re-located into council offices in anticipation of the Health and Social Care Bill . Plans are in place to establish a shadow Health and Well being Board by April 2013, also in line with the Bill before parliament.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy:** **3.2.5 Young people make positive choices about their sexual health, their lives and risk taking behaviours are minimised, especially alcohol use and substance misuse**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Young people make positive choices about their sexual health, their lives and risk taking behaviours are minimised, especially alcohol use and substance misuse	Kerry Clarke - Strategic Commissioner - Children, Youth and Families	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

Between 1998-00 and 2008-10, the under 18 conception rate fell from 49.7 to 36.5 per 1000 women aged 15-17 which is statistically significant 26.6% reduction equivalent to 43 fewer pregnancies. Over the same period, the 2008-10 regional rate was 17% reduction and the national rate a reduction of 15%.

In 2011, group work sessions were delivered across the city and the targeted teenage pregnancy service provided brief interventions to 176 vulnerable young women. A service impact evaluation showed that, overall, nine out of 10 (87%) service users demonstrated improved outcomes across a number of domains with varying levels of impact: 77% showed improvements in general health, 65% in emotional wellbeing, 63% in family and relationships, 59% in self esteem, and 55% in aspirations. Furthermore, 93% of those not using contraception moved onto effective contraception use of which 86% was Long acting reversible contraception (LARC). In 2011, post termination contraception support was accessed by 95 young women and 84% were fitted with contraception post termination, 74% of which was LARC.

There is improved access to Contraception and Sexual Health (CASH) services so that young people have the use of effective contraception when they need it .

Future work planned

A key priority for 2012/13 is to ensure that early identification screening processes are embedded in both schools and youth services, to a common minimum standard, and are supported by clear care pathways to interventions and support services.

To develop effective early identification and on-going support through a lead professional for the mothers aged under 19. This should be underpinned by a family Common Assessment Framework and include addressing Education Employment and Training needs .

To ensure that the voice of young people is heard and they have the opportunity to be involved in the design of all services by routinely collecting feedback from service users , and using it for service development.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**3. Improving Health & Wellbeing and reducing ill health inequalities**

**3.3 Improving care and support**

**Strategy:** **3.3.1 Enable people who need social care and support services to live in safety with maximum independence**

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Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: enable people who need social care and support services to live in safety with maximum independence	Brian Doughty - Head of Service Adults Assessment	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far</p> <p>The council have been changing services and training staff so that when people are needing social care services the first priority is to support that person to regain as much independence as possible in their lives. They are worked with over a short period to help them get their skills and confidence back. This approach to services is called re-abling. This is clearly important for local people who want to remain in their own homes and be as independent as possible. The re-abling approach is being promoted across all Adults Assessment and Adults Providers services and there are dedicated services in place which focus on reablement , such as the Independence at Home and Intermediate Care Services.</p> <p>The council contacts everyone who received Intermediate Care Services after leaving hospital to see if they are still in their own homes after 90 days rather than being in residential care. In 2011 over 87.9% of people were still in their own homes, a higher rate than most other councils have achieved. This monitoring is ongoing.</p> <p>Another measure for the Independence at Home service is to see how much care and support someone requires at the start and at the end of a period of reablement. In the 3 month period April to June 2011 over 90% of people who completed a reablement period required less support and some of these people no support at all.</p> <p>This strategy continues with number of people going into institutional care continuing to decline as a result of investment in reablement and assistive technology, also resulting in budget savings.</p> <p>Future work planned</p> <p>To continue service delivery as outlined above .</p> <p>Accountable Strategic Director: Terry Parkin Last Updated - 24/04/2012</p>					

**Strategy:** 3.3.2 Provide personalised care services which promote choice, control and independence for service users and carers

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Introduction of the carers card	Brian Doughty - Head of Service Adults Assessment	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far</p> <p>A new development in services for carers was the introduction of the Carers card to support the health and well being of carers , a priority in the 2009/12 Carers Joint Commissioning Strategy. Brighton &amp; Hove City Council commissioned the development of the Carers Card and funds the issuing of the card plus some ongoing development support. The Carers Card is available for all carers in the city including carers of adults, parent carers and young carers. There are no actual subsidies for any of the services offered through the card, these are all subsidised by the providers themselves.</p> <p>The Carers' Card is an initiative to offer discount on a range of activities across the city to help carers to look after their own health and wellbeing . Carers' Card holders are offered a range of discounts on leisure and wellbeing activities across the city including discounted theatre tickets , hair and beauty, massage, complementary therapies, council and private gyms, golf etc. To date, approx 600 cards have been issued, many to carers who were not previously known to Adult Social Care . and to young carers. Funding has been made available via the Primary Care Trust to appoint a number of Carer Support workers who will be located in GP clusters , this will enable us to reach out further to hidden carers.</p>					

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Tendering new services	Denise D'Souza - Lead Commissioner People	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress update:

We will be tendering out for some of our most important services over the next year as existing contracts come to an end. This includes home care services which support many people to live in the community as independently as possible. We have consulted widely with people for their views on how these services should be delivered and how we can ensure they support a personalised approach. People raised a range of important issues for them including the importance of continuity in carers, flexibility in service delivery to respond to service users changing needs and timeliness. We have included these issues in our service specifications and our performance monitoring once the service is in place. We have representatives from the Local Involvement Network (LINK) and Impetus on the Steering Group overseeing this procurement work and they are also actively involved in the evaluation process. The tender exercise has kept to the original timescale and we anticipate that the new contract will commence in May 2012. We have also agreed the Commissioning principles that will inform our procurement of the community meals service through the Cabinet Members Meeting Adult Social Care & Health and with the Adult Social Care and Housing Scrutiny Committee. A further report on options for this service will be presented to Adult Social Care & Health Committee in June 2012.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Provide personalised care services which promote choice, control and independence for service users and carers.	Brian Doughty - Head of Service Adults Assessment	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

People receiving social services in the community are involved as fully as possible in identifying what their needs and aspirations are and how these can best be met. This includes making clear to people how much money is available to meet their needs, offering them the direct management of that money (a direct payment) or if they request it arranging services for them but with the user maintaining control and flexibility. This way of working is called 'self directed support'. By December 2011 40% of service users benefited from this new approach.

Future work planned

To enable at least 45% of people by March 2012 to benefit from self directed support and by March 2013 to offer this service to all people. We are currently on track to achieve our target in this financial year

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy: 3.3.3 People with social care needs supported into training and employment**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress updat: People with social care needs supported into training and employment (Adults Assessment Delivery)	Brian Doughty - Head of Service Adults Assessment	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

For many people who use social care services the quality of their life can be improved by employment or training and volunteering opportunities. There are a range of services in

place that support people with a learning disability to gain employment and support them to keep the job once they are in it. In 2010/11 the council supported 110 people to be in work. This was about 16% of all people with a learning disability who are known to the services. A further 12% of these people were supported to find opportunities in voluntary work. Please note collection of this data is time-lagged.

Future work planned

To continue with this work, a better performance than most other councils.

Barriers to achieving good performance

In the current economic climate it will be a challenge to sustain this level of performance over the next few years.

Accountable Strategic Director: Terry Parkin

Last Updated - 24/04/2012

**Strategy:** 3.3.4 Improve planned discharge rates for clients

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: improve planned discharge rates for clients	Brian Doughty - Head of Service Adults Assessment	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

When people are well enough to leave hospital but health or social care services are needed to support this, it is important that they are able to be discharged from hospital quickly and safely with the support they need. People do sometimes get delayed in hospital for a range of reasons, some of them linked to NHS services and some of them to social care; these people are sometimes referred to as 'bed blockers' in the media. This is clearly a negative experience for people. The council and NHS have been working together and with other care providers to improve services and avoid delays.

An integrated hospital discharge service has been implemented. This operates extended hours over 7 days a week. Performance has steadily improved: in 2007/08 the average number of delays per week was 41, in 2010/11 it was 26. There has been continued improvement with delays at the end of 2011/12 now averaging in single figures.

Future work planned

Ongoing

Last Updated - 20/03/2012

**4. Strengthening Communities & Involving People**

**4.1 Strong, Inclusive, Cohesive Communities**

**Strategy:** 4.1.1 Communities have shared values and a strong sense of belonging to Brighton & Hove

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress Update: Communities have shared values and a strong sense of belonging to Brighton & Hove	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

Community Development has been commissioned for 2011/12 to engage people in the most disadvantaged communities. A wide range of groups have been supported and activities have taken place to increase community cohesion, working with people from many different communities of interest and identity. Much of this work has focussed on breaking down real and perceived barriers between disparate communities, such as the 'Bridging the Gap' event, an intergenerational celebration of talent in Portslade, classes for children to learn to speak German and write their name in Chinese in Hollingdean, and the Stoneham Park International Festival.

Community Development work engages a diverse range of individuals and communities. For example, of 2,583 people managing and attending local groups between April-September 2011, 392 (15%) were from BME communities. In the same period 11 of the 200 community groups worked with were specifically BME groups. These include the Hangleton & Knoll Multi Cultural Women's Group and the Moulsecoomb Bangladeshi Women's Group.

Accountable Strategic Director: Charlie Stewart  
Last Updated - 24/04/2012

**Strategy:** **4.1.2 Culture of active citizenship in the city:**  
**- People at risk of exclusion have support to access to volunteering**  
**- Volunteering is a valued and high quality experience**  
**- Volunteering has a real impact on the economic and social wellbeing of the city**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress so far: Culture of active citizenship in the city: - People at risk of exclusion have support to access volunteering - Volunteering is a valued and high quality experience - Volunteering has a real impact on the economic and social wellbeing of the City	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress so far:  
The City Volunteering Strategy was reviewed in April and new actions identified for 2012-13. Discussions relating to how volunteering by City Council workers will support the wider city are being included in projects such as We Live Here. Volunteering as a key issue is being fed into the Joint Strategic Needs Assessment as this underpins much of the resilience of communities.

Accountable Strategic Director: Charlie Stewart  
Last Updated - 26/04/2012

**Strategy:** **4.1.3 Opportunities for people to get involved and influence decision making**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Opportunities for people to get involved and influence decision making	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress so far:  
The Community & Voluntary Sector Forum (CVSF) were commissioned for 2011/12 to support representation from the community and voluntary sector, including neighbourhood groups and communities of interest. The new Representatives Council has now embedded well and what has been key is that the CVSF representatives have scrutinised the budget setting process. Representatives sit on city partnerships and also influence decision making through a number of specialist network groups, including Children and Young People Network; Housing Network; and Mental health Network.

The Community Development commission supports people from neighbourhoods to get involved locally, through mechanisms such as community associations, action groups, fora and LATs (Local Action Teams).

CVSF has launched and is developing a number of new networks with a focus on community groups, equalities and Health and Wellbeing, and is supporting a new and more streamlined group of CVSF representatives who are regularly coming together as a 'reps council' to steer and take decisions around CVSFs representative activities has enabled

a more effective approach of gaining collective voice. CVSF has also developed its information provision to make it more accessible. The result is that the sector is becoming more informed, stronger lines of communication are being developed within the sector and with partners, and there is clearer and ever more effective representation of CVSF members' views through the new CVSF reps and structures. The CVSF co-ordinates and publishes "Position Statements" which represent its members' collective views on key citywide issues.

Future work planned:

The council plans to pilot new neighbourhood governance. The consultation for this has now closed and processes are being developed to establish two pilots later this year.

Accountable Strategic Director: Charlie Stewart

Last Updated - 26/04/2012

**4. Strengthening Communities & Involving People**

**4.2 Individuals are able to improve their quality of life**

**Strategy:** **4.2.1 Support individuals and communities including seldom heard sections of the community to ensure they are provided with the information, advice and support needed to develop their confidence, skills, knowledge and ability to:**

- Engage with services
- Engage in local decision-making
- Understand and engage with democratic processes

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Support individuals and communities including seldom heard sections of the community to ensure they are provided with the information, advice and support needed to develop their confidence, skills, knowledge and ability to: - Engage with services - Engage in local decision-making - Understand and engage with democratic processes	Mark Wall - Head of Democratic Services	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The council has explored the use of web-casting and interactive media for the City Assembly and Cabinet Member Meetings. E-petitions are a constant form of engagement, over the last year there have been 41 with 5 debates at Full Council in July and October resulting from e-petitions.

Future Plans

The council is planning further Democracy Workshops and have a list of potential groups who have requested these. There are currently 5 e-petitions running on the council web site.

Barriers to success

Available resources to provide the workshops, the council has lost 3 members of the team.  
Coping with introducing the new Committee System and vast amounts of change as a result.

Accountable: John Barradell

Last Updated - 01/05/2012

**Strategy:** **4.2.2 Increased opportunities for individuals and communities to take control over the issues that affect their lives in order to:**

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- meet their needs
- contribute to their economic and social opportunities
- build active and inclusive communities based on mutual respect

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Increased opportunities for individuals and communities to take control over the issues that affect their lives in order to: - meet their needs - contribute to their economic and social opportunities - build active and inclusive communities based on mutual respect	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b>					
Progress so far: Community Development provides support to individuals and communities to get involved in their neighbourhood and influence service provision. Under the Sustainable Community Strategy's aims of Strengthening Communities and Involving People, the Community Development Commissioning Programme has supported 14 neighbourhoods, approximately 2,500 people, 200 community groups, 216 community events and 77 funding applications, which has brought in an additional £181,163 into neighbourhoods in the city during April – September 2011. Resident involvement, engagement and empowerment have increased significantly and there are many more people active in their communities. This programme of work underpins engagement work carried out by the council and its partners and is an essential part of the process which enables that work to happen.  The council plans to pilot new neighbourhood governance. The consultation for this has now closed and processes are being developed to establish two pilots later this year.  Accountable Strategic Director: Charlie Stewart Last Updated - 26/04/2012					

#### 4. Strengthening Communities & Involving People

##### 4.3 Support a Thriving Third Sector – Indicators to be confirmed

Strategy: 4.3.1 High quality and accessible support services for the third sector

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: High quality and accessible support services for the third sector	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b>					
Progress so far: The Community & Voluntary Sector (CVSF) forum is commissioned to provide voice, influence, networking, information and representation for the community & voluntary sector. Other infrastructure organisations who provide services such as training & development, and support for small groups, receive strategic grants. A partnership of the infrastructure organisations, supported by the city council, has been successful in a bid to government for the resources to transform the local infrastructure support, to enable effective support for the sector in the future. CVSF led on the development of a partnership for this TLI (Transforming Local Infrastructure) bid. Brighton and Hove's bid is made up of a partnership between Brighton and Hove Community and Voluntary Sector Forum; Brighton and Hove Volunteer Centre; Impetus; South East Wellbeing Consortium; The Business Community Partnership/Skills Exchange; and The Trust for Developing Communities. The Working Together Project was also part of this partnership until their closure at the end of March 2012. This bid aims to merge services provided by a number of providers into a single new infrastructure organisation which would provide continuity of service; better diagnosis of support needs; a unified voice for the sector and create efficiencies and economies of scale that would ensure long term sustainability for infrastructure provision.					



CVSF has continued to work with the ChangeUp partners and other agencies to ensure that the needs of the community and voluntary sector, in terms of support services, are met. As part of the TLI bid the CVSF held a number of sessions on what CVS groups want from their support services. This is now being built into the CVSF's Work Plan for 2012-13.

Accountable Strategic Director: Charlie Stewart  
Last Updated - 26/04/2012

**Strategy:** 4.3.2 City commissioning values the benefit, and contributions of the 3rd Sector

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: City commissioning values the benefit, and contributions of the third sector	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

The new city commissioning processes include a commitment to best practice in the involvement of the community & voluntary sector. The pilot commissions tested this out and included both representatives of the sector and the groups themselves in their processes. The council's Commissioning Board includes representation from the Community & Voluntary Sector forum and their input has shaped much of the work.

Accountable Strategic Director: Charlie Stewart  
Last Updated - 25/04/2012

**Strategy:** 4.3.3 High quality and consistent community representation and influence across the public sector and partnership

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: High quality and consistent community representation and influence across the public sector and partnership	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

The Community & Voluntary Sector Forum (CVSF) continues to support and develop a number of representatives to sit on partnership and council bodies. This will include representation in the Council's Scrutiny process of the budget setting for 2012/13. The CVSF has worked to ensure that the needs, priorities and aspiration of communities are heard, understood and considered in the design and development of services, policy and strategy. CVSF staff and reps met with a number of representatives from the new council administration to build relationships and discuss the needs and priorities of the sector and its client groups. A hustings event prior to the most recent local elections enabled CVSF members to directly question key citywide decision makers.

In addition, the CVSF have been involved in or organised the following: Youth Service review; Meeting with Clinical Commissioning Group; Child Poverty and Youth Service Strategy Workshop; Reports to PSB (Public Service Board); Workshop on IC (Intelligent Commissioning).

Accountable Strategic Director: Charlie Stewart  
Last Updated - 26/04/2012

**Strategy:** 4.3.4 An informed voluntary and community sector engaged collaboratively in decision making

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: An informed voluntary and community sector engaged collaboratively in decision making	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

The Community & Voluntary Sector Forum (CVSF) continues to support and develop a number of representatives to sit on partnership and council bodies. This included representation in the Council's Scrutiny process of the budget setting for 2012/13.

CVSF is working closely with the TDC (Trust for Developing Communities) to strategically develop its Small Community Groups Network so that it complements the work of the TDC's Neighbourhoods Network and offers maximum opportunity for smaller groups and volunteers to get involved and influence decision making .

The CVSF co-ordinates and publishes "Position Statements" which represent its members' views on key citywide issues .

The Sector is well informed about issues that affect it such as local and national policy , strategy developments and Commissioning through resources such as: Dialogue, CVSF's e-newsletter; CVSF website with access to 'themed' policy information and news; Information on new reps and reps council sent to all CVSF members; and Procurement training.

Accountable Strategic Director: Charlie Stewart

Last Updated - 26/04/2012

**Strategy: 4.3.5 A strong and resilient voluntary and community sector that delivers high quality services for individuals and communities in the city**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: A strong and resilient voluntary and community sector that delivers high quality services to individuals and communities in the city	Mary Evans - Commissioner: Communities and Equality	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

The Council's grants programme continues to support the community & voluntary sector through the provision of resources for core funding and specific activity.

Strong lines of communication continue to exist within the sector and with its partners. Community & Voluntary Sector Forum (CVSF) has continued to offer a quality enquiries and signposting service to residents, communities and public sector partners through email and telephone, and to circulate information through the CVSF email-list. CVSF now has a social media presence on Facebook, Twitter and Youtube where it can share information with the sector and partners in alternative formats . CVSF is developing themed email-lists to better facilitate 'themed' policy discussions , and continues to maintain a generic email list, a Children & Young People list, a mental health network list, and an environment list.

CVSF continues to support the sector to meet up in 'theme' based network meetings : Children and Young People Network; Housing Network; and Mental health Network. This year CVSF has also launched several new networks: Small Community Groups Network; Equalities Network; Health and Wellbeing Network; and a virtual Enterprise & Learning Network. CVSF is also supporting a Safeguarding Sector Group which was launched this year and the Intelligent Commissioning Reference Group. CVSF has held a number of one-off events to bring together the sector and partners . This regular bringing together of members under themed meetings enables the sector to regularly share information and talk about the needs of their clients and communities. Key council and Primary Care Trust officers also attend these meetings to share information across sectors .

The CVSF, Trust for Developing Communities (TDC), Black and Minority Ethnic Community Partnership (BMECP), Federation of Disabled People and Brighton and Hove City Council developed a showcase engagement event in February 2012. This event showcased effective engagement in the City that highlighted how engagement reduces inequality. The event outcomes showed the resilience and effectiveness of how community and voluntary sector organisations are engaging with and developing appropriate services for residents in the city and directly showed how some residents were gaining skills and developing activities that address their needs in being active citizens,

Accountable Strategic Director: Charlie Stewart

Last Updated - 26/04/2012

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## 5. Improving Housing & Affordability

### 5.1 Improving Housing Supply

**Strategy:** 5.1.1 Increase the supply of affordable rented housing

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Increasing supply of affordable rented housing	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far There are 65 affordable homes in the development programme for 2011/12, 55 rented, 10 shared ownership. The council will continue to work with providers, developers, planning colleagues and the Homes and Communities Agency to enable the delivery of affordable housing in the City .</p> <p>Barriers to success Due to the downturn in the economy and lack of new house building the overall target of 230 new affordable homes per year will not be achieved .</p> <p>Accountable Strategic Director: Geoff Raw Last Updated - 10/05/2012</p>					

**Strategy:** 5.1.2 Improve and develop deprived neighbourhoods

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Improve and develop deprived neighbourhoods	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far An initial survey has identified opportunities for the development of 800 new homes over the next 10 years in Council housing estates and the council are working with tenants to progress development opportunities however funding is expected to be a particular challenge. The first phase of the Building New Council Homes, Ainsworth House started on site in February 2012, and will deliver 15 council homes for rent. The second phase of the project includes proposals to build 35 new housing units on vacant sites. These projects are a vital element of our long term regeneration plans for the City and also demonstrate our commitment to tackling the desperate need for more affordable homes in Brighton &amp; Hove.</p> <p>Future work planned All new developments will include a local labour plan. The council will work with Mears Group on meeting the Education, Employment and Training (EET) aspects of the council housing maintenance contract and development of social enterprise opportunities such as void clearance and white goods recycling. Work is ongoing with the Local Labour Scheme Co-ordinator to develop employment opportunities in construction/building and identifying potential EET opportunities in other contracts such as Lift Maintenance and repair etc.</p> <p>Accountable Strategic Director: Geoff Raw Last Updated - 25/04/2012</p>					

**Strategy:** 5.1.3 Provide opportunities for households to move to larger homes or downsize as their needs change

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Provide opportunities for households to move to larger homes or downsize.	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The lack of suitable sites in the City can require high density developments not suitable for large amounts of family homes. This combined with the economic downturn impact on building is resulting in 11% (7 of 65) of the new affordable housing developed this year being 3 bedroom homes. To mitigate the impact of this those downsizing from three bedroom homes are prioritised for homes on all new developments in the City through the Local Lettings Plan.

Accountable Strategic Director: Geoff Raw

Last Updated - 25/04/2012

**Strategy:** 5.1.4 Make the best use of the housing stock

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Freeing up homes for families in need.	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The council's underoccupation officer has been successful in freeing up 26 homes for families in need by helping people to downsize. Not only were 19 of these homes 3-bed or larger, but 8 households were helped to move into the private sector from council housing.

The Local Delivery Vehicle (LDV) has successfully borrowed £28.5 million to refurbish 499 council homes to house some of the city's most vulnerable residents and also help modernise thousands of the council's homes to meet the Decent Homes Standard. The first batch of properties was leased to the LDV on 1 November 2011 with the second batch in February 2012.

Future work planned

To address homelessness pressures the council are continuing to procure long term higher quality temporary accommodation (on 5-10 year leases) in the private rented sector as an alternative to B&B and other unsuitable temporary accommodation.

Accountable Strategic Director: Geoff Raw

Last Updated - 25/04/2012

**Strategy:** 5.1.5 Help households become home owners

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: help householders become home owners	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

During 2011/12 10 homes were developed for low cost home ownership. The council will continue to work with providers, developers, planning colleagues and the Homes and Communities Agency to enable the delivery of affordable housing in the City.

Barriers to success

Due to the downturn in the economy and lack of new house building the target will not be achieved.

Accountable Strategic Director: Geoff Raw

Last Updated - 25/04/2012

## 5. Improving Housing & Affordability

### 5.2 Improving Housing Quality

**Strategy:** 5.2.1 Work with home owners and landlords to maintain and improve the quality of their housing

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Work with home owners and landlords to maintain and improve the quality of housing in the private sector	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far</p> <p>90% of non-decent homes in the city are in the private sector (rented &amp; owner occupied) and housing contributes 42 per cent of our total carbon emissions. In 2010-11 the Private Sector Housing Renewal programme in Brighton &amp; Hove delivered the following key outputs:</p> <ul style="list-style-type: none"> <li>• 392 tonnes of CO2 saved</li> <li>• 231 homes with vulnerable residents made decent or moved towards decency, involving a range of measures from minor repairs and/or security work to major renovation</li> <li>• 737 energy efficiency measures installed, including 25 renewable energy solar thermal hot water systems.</li> <li>• 20 empty properties bought back into use with renewal assistance for leasing to homeless households. This was out of a total of 154 long-term empty privately owned properties brought back into use in 2010/11.</li> <li>• 161 Disabled Facilities Grant (DFG) completions, and more than £140,000 for other adaptations in the private sector that were not able to be funded via DFG. Private sector renewal programme provided £440,000 funding to support the Government's £660,000 Disabled Facilities Grant 2010/11 allocation as well as additional disabled assistance over and above mandatory grant.</li> <li>• 1000 handyperson jobs for vulnerable residents.</li> <li>• Over 100 Home Safety and Security audits.</li> <li>• 14 home improvement loans via not for profit community finance partnership with loans totalling £129,508 completed</li> </ul> <p>Future work planned</p> <p>The 2008-2011 Brighton &amp; Hove and East Sussex Together (BEST) private sector housing renewal capital funding programme has now come to an end. The Government announced as part of the Comprehensive Spending Review in the autumn of 2010 that further funding for private sector housing renewal would not be made available. In light of this it was agreed to carry forward some existing capital funding into 2011/12. This was to ensure sufficient support remains available to vulnerable &amp; eligible households for ongoing commitments and to ensure that continued levels high performance are maintained around: decent homes; empty properties; home energy efficiency; &amp; disabled adaptations during 2011/12. £2.83m BEST funding has been carried over into 2011/12. There are already significant commitments against this remaining budget.</p> <p>Delivery of the renewal assistance programme is subject to availability of capital funding resources. The council is currently reviewing the private sector Housing Renewal Policy based on the end of the current programme and availability of future funding.</p> <p>Accountable Strategic Director: Geoff Raw Last Updated - 25/04/2012</p>					

**Strategy:** 5.2.2 Reduce fuel poverty and minimise CO2 emissions

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reduce fuel poverty and reduce co2 emissions	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	
<p><b>ACTION PROGRESS COMMENTS</b></p> <p>Progress so far</p>					

2011-12- first half year achieved 163.5 tons of CO2 savings (target of 225 tons). Underachievement due to reduced promotional activity on all grants and suspension of some schemes to ensure we manage within available resources. Success with Warm Homes Insulation grants in previous years mean there are now fewer un-insulated homes in the city that can be assisted through this grant. Budget constraints are impacting on availability of grants and the number of measures installed; in addition, previous successes have left remaining homes 'harder to treat'.

17 solar PV (Photo Voltaic) installations were completed on council housing prior to 12th December 2011 (date of planned Feed In Tariff reduction).

**Future work planned**

Free insulation available through Warm Homes Insulation grant.

Options appraisal shows approximately 1,600 dwellings suitable for solar PV (in council housing stock). The appraisal identified that a solar PV scheme has the potential to provide lifetime carbon dioxide savings of over 48,000 tonnes through an estimated capital expenditure in the region of £15 million. Cabinet on 22 Sept 2011 agreed approval of a capital programme budget up to a maximum of £15m for Solar Photovoltaic Panels on council housing stock to be financed through unsupported borrowing funded by the Feed In Tariff payment. We anticipated the scheme to have a potential net present value (NPV) surplus, in the region of £9 million for 1,600 properties after repayment of borrowing. The Government, as part of a wider consultation, has proposed a reduction in Tariff rates far in excess of the levels anticipated by the sector and which risks the schemes viability . As a result the business case will be remodelled, based on the new tariff rates and will outline options once the Government's consultation has closed and key issues confirmed . Consideration to be given to models for Council involvement in the Green Deal and Energy Company Obligation due to be launched in Autumn 2012. There are a number of opportunities; wide ranging in terms of scale, required investment, impact and opportunity for partnership working. We anticipate that these options will be further assessed over the next months to ensure that Brighton & Hove is in a strong position to maximise the benefits presented by the Green deal both in addressing CO2 emissions and climate change and in tackling fuel poverty for residents.

**Barriers to success**

Solar PV – Availability of finance is key, particularly as rates of return are now likely to be lower than originally projected. The council is currently finalising specification and evaluation of preferred procurement framework for the delivery of this project should it prove to be viable after remodelling in light of the review, we are also identifying if there are opportunities within existing programme of works for smaller/targeted installation programmes. The council continues to engage closely with tenants on development and delivery of Solar PV on Council housing. In addition to the potential CO2 savings of this project it can also assist tenants at risk of fuel poverty through cheaper electricity bills.

Last Updated - 10/05/2012

**Strategy:** *5.2.3 Develop the Brighton & Hove standard for high quality and well maintained council housing and improve tenants' homes to ensure that they meet the standard*

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Ensure the council's housing stock meets the Brighton & Hove standard through a programme of works delivered in partnership between the council and Mears Group.	Nick Hibberd - Assistant Director, Housing Management	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

The Repairs & Improvement Partnership with Mears has made good progress with improving the quality of the council's housing stock and has met this years target of bringing 88% of the council's housing stock up to the Decent Homes Standard . This follows on from meeting the 74% target last year and means that over 10,000 of the 12,000 council homes in the city are now decent.

This year the partnership has delivered:

- 736 Kitchens
- 273 Bathrooms
- 950 Boilers
- 471 Re-wires



284

1652 Properties with new doors

Further work has been done with residents and councillors on the Housing Management Consultative Committee around communicating how the council delivers the Decent Homes Standard and particularly the detail of what works are carried out when a property fails the standard. The council's Property & Investment team has recently published a four year investment programme that builds on our target to deliver Decent Homes in full by the end of 2013.

Accountable Strategic Director: Geoff Raw  
Last Updated - 26/04/2012

**Strategy:** 5.2.4 Work with owners to bring more of the city's long term empty homes back into use

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Bringing empty homes in the private sector back into use.	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

On track with 73 empty homes brought back into use since April and at least 153 empty privately owned properties will be brought back into use this financial year. End of Q3 figures are 117 back in use (76% of annual target of 153 –on target) with 21 of those leased to the council.

The council continues working with owners to bring properties back into use - and as a last resort using enforcement action and Compulsory Purchase Orders. 17 of the homes brought back into use have been on long term leases with the council for homeless families.

Barriers to success

Funding for refurbishment will end in March 2012 impacting on future years work.

Accountable Strategic Director: Geoff Raw  
Last Updated - 26/04/2012

**Strategy:** 5.2.5 Ensure new housing is developed to the latest standards

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Ensure new housing is developed to the latest standards (Code for Sustainable Homes and Lifetime Homes Standard)	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far

Aim for 100% affordable homes being developed this year meet at least Level 4 of the Code for Sustainable Homes and also the Lifetime Homes Standard. In addition, target of 10% new affordable homes to be developed specifically for wheelchair users .

Accountable Strategic Director: Geoff Raw  
Last Updated - 26/04/2012

**5. Improving Housing & Affordability****5.3 Improving Housing Support**

**Strategy:** 5.3.1 Support households to make informed choices about their housing options

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Support Households to make informed choices about their housing options	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b>					
<p>Progress so far</p> <p>A monthly bulletin for staff to use with those in housing need has been developed . This details the number of private sector homes available to rent in the city and neighbouring towns, and breaks these down into property size and households type, highlighting the availability of suitable homes that fall within housing benefit Local Housing Allowance limits .</p> <p>A housing options guide for people with a Learning Disability has been produced and there is a dedicated housing options specialist for this client group .</p> <p>Work to include private rented homes in the Homemove magazine and to move overcrowded households into leased properties is currently under review .</p> <p>Accountable Strategic Director: Geoff Raw Last Updated - 26/04/2012</p>					

**Strategy:** 5.3.2 Provide adaptations and support to households and their carers

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Adults Providers delivery - provide adaptations and support to households and their carers	Denise D'Souza - Lead Commissioner People	Ongoing	01/04/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b>					
<p>Progress so far:</p> <p>In the month of January 2012 the integrated Community Equipment Service (which provides equipment for both social care and NHS ) received 306 social care referrals for equipment, which resulted in 434 items of equipment being delivered and 97.53% of these were delivered within a week.</p> <p>Future work planned:</p> <p>Over the coming months Adult Care Commissioning and Housing Commissioning in the council will explore how to provide a more integrated service in relation to adaptations .</p> <p>Accountable Strategic Director: Terry Parkin Last Updated - 10/05/2012</p>					
Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Provide adaptations and support to householders and carers	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b>					
<p>Progress so far:</p> <p>The Housing Adaptations Occupational Therapy (HAOT) team attends housing viewings with disabled applicants to support &amp; advise on the suitability of the property, adapted to meet long term needs or suitability to adapt, making best use of the accessible housing stock and reducing the pressure on the Housing &amp; Revenue Account adaptations budget.</p> <p>Jan 2011 HAOT and the housing Estates Services launched the minor works without delay initiative , simplifying and speeding up access to minor adaptations for council tenants. In the first six months the neighbourhood response team completed 41 jobs 100% completed within the target 10 days.</p> <p>There have been 63 Disabled Facilities Grant completions, investing £466K in major housing adaptations in the private sector to enable people to live as independently as possible for as long as possible in their own homes with a further commitment ( grants approved not completed) of £670K.</p> <p>Future work planned</p>					



Minor adaptations; in March 2012 members of the neighbourhood response team will have completed Enhanced Assessor training to assess and install a wider range of minor adapts and equipment. In April 2012 promotion and publicity are planned.

Decent Homes; the HAOT team continuing to work closely with Mears on the Decent Homes programme to deliver adaptations alongside decent homes work and to more pro-actively manage the demand for major adaptations.

Accountable Strategic Director: Geoff Raw

Last Updated - 26/04/2012

**Strategy:** 5.3.3 Prevent homelessness and rough sleeping

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Working to prevent homelessness and rough sleeping	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

Last Official Rough Sleeper count in November 2011 was 37, a significant increase from 14 recorded in previous year. Crime Reduction Initiatives (CRI) Rough Sleepers Team are refocusing resources to work with rough sleepers new to the streets to provide earlier interventions to help people avoid becoming entrenched in street life, and are actively supporting people to find somewhere to live. Around 65% of rough sleepers in the city come from outside the area and over 250 people a year are supported to find accommodation solutions outside Brighton and Hove. The council has supported a successful voluntary sector bid from CRI and Brighton Housing Trust from the Homelessness Transition Fund, which brings an additional £248k into the city over the next two years which will directly support rough sleepers off the street and into accommodation .

Further innovative services have been commissioned, including: Sussex Nightstop which provides emergency accommodation for young people; Recovery Mentor Service which trains ex rough sleepers to mentor those who are accessing hostels for the first time after long periods of street life and other services, in line with the Governments No Second Night Out Strategy. This seeks to ensure that rough sleepers get the right help at the right time to prevent them arriving on or returning to the streets.

The city's Severe Weather Emergency Shelter for rough sleepers this year over the course of two weeks accommodated between 19 and 36 people a night and delivered some positive outcomes for people who have accessed other services such as mental health accommodation and treatment, a detox support project, and one client has been reconnected with their family.

Barriers to success

Numbers of rough sleepers have been recorded as rising across the UK and a similar picture has been noted in Brighton & Hove. This is presenting extra pressures on services to deliver more in an environment where resources are mainly staying the same or reducing.

Accountable Strategic Director: Geoff Raw

Last Updated - 26/04/2012

**Strategy:** 5.3.4 Reducing worklessness, community cohesion, reducing anti-social behaviour, and reducing inequality

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reducing worklessness, community cohesion, reducing anti-social behaviour, and reducing inequality	Leighe Rogers - Director Brighton and East Sussex Local Delivery Units	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

Research shows that homelessness and poor housing are significant criminogenic needs and that access to good quality housing with appropriate tenancy support is a key factor in re-integrating offenders into the community and reducing re-offending. The majority of offenders face multiple disadvantages in the housing market because of problems

additional to their criminal record, such as unemployment, substance misuse, poor family and social integration, poor educational attainment and lack of basic and other key skills.

Surrey and Sussex Probation Trust in partnership with BHCC supports offenders to help them find, access and keep appropriate housing in order to reduce offending and in this way enhance community safety. Complex offenders are referred to specialist services and into temporary units where they receive a housing support service, for example: Glenwood Lodge; PHASE 1; William Collier House. Any provision includes the scope to move offenders from supported accommodation into more mainstream rental provision with Registered Social Landlords and floating support.

Accountable Strategic Director: Charlie Stewart

Last Updated - 30/04/2012

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Support provided through the Supporting People programme	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress so far

The Supporting People programme continues to help 4,800 households maintain their independence and quality of life. These services are reducing the need for more intensive and costly alternatives saving the city's public sector more than £ 30m per annum after costs are taken into account. Targets are being exceeded with 72% of service users in short term services being supported to move on in a planned way and 99% of long term service users either sustaining or increasing their independence.

Satisfaction rates in respect of dealing with Anti-Social Behaviour cases is exceeding the national average (96% compared to 68%) with 89% of tenancies sustained despite a caseload 28% higher than the national average. Residents and staff are working on action plan to improve community involvement in tackling ASB.

Future work planned

Supporting People are supporting ongoing education, employment and training opportunities within homelessness and supported housing such as Business Action on Homelessness; Step by Step Literacy and Numeracy project; Accredited Life skills programmes; Accommodation for Work Project; First Base Day centre and social enterprises (DINE; Sussex Central Social enterprise with Mears). An Interreg Bid has been made for targeted education, employment and training initiatives for residents in council housing stock. We are also working with DWP/JCP to minimise impact of the Welfare Reform Bill on housing and homeless clients.

Accountable Strategic Director: Geoff Raw

Last Updated - 26/04/2012

#### Strategy: 5.3.5 Work to ensure student housing provides a positive contribution to students' lives and the city

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Student Housing Strategy related actions plus additional programmes of work	Jugal Sharma - Lead Commissioner, Housing	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress so far

Under the Student Housing Strategy (see <http://www.brighton-hove.gov.uk/index.cfm?request=c1188834>) work is ongoing with the Universities to consider options for purpose built student housing (such as on the Preston Barracks site) to manage pressures from an expanding student population and also encourage fewer students to live in the city's family sized housing.

In addition, the Council's Private Sector Housing service is looking at options for implementing additional HMO licensing in studentified areas of the city. It would require landlords and managers to meet appropriate personal and professional standards of conduct; the upgrading of poorer buildings to minimum health and safety standards including fire safety; and the sufficient day-to-day management and supervision of the buildings to help reduce antisocial behaviour.

The University of Brighton and the Council have joined forces to provide a joint 'social lettings agency'. In return for higher accommodation standards and value for money, landlords are being offered the opportunity of long term contracts, guaranteed rent, and management of the entire lettings process. Targeted neighbourhoods will benefit from these combined resources to effectively deal with housing management including aspects of anti-social behaviour that can arise.

The Private Sector Housing team is currently consulting on proposals to extend HMO licensing in five wards with high concentrations of smaller HMO's not currently covered by our existing mandatory scheme.

#### Barriers to success

There has been increased interest recently by the development industry in building 'speculative' purpose-built student housing at a time when the viability of the building market / affordable housing has declined. This is putting pressure on sites the council wants to see developed for needed market or affordable housing.

Accountable Strategic Director: Geoff Raw

Last Updated - 10/05/2012

## 6. Living within Environmental Limits and enhancing the environment

### 6.1 A low carbon city

**Strategy:** 6.1.1 Low carbon economy

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Low carbon economy	Thurstan Crockett - Head of Sustainability	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

The city's Climate Change Strategy (CCS) was adopted by Brighton & Hove's Strategic Partnership (BHSP) in December 2011 and approved by the Public Service Board a month earlier. The strategy provides a framework to bring together and build on the range of city commitments and policies already in place, to focus effort and work over the next 4 years and beyond in becoming a 'low carbon city, adapting well to climate change'. The CPP sub outcomes low carbon economy, low carbon transport and low carbon homes feed into low carbon city and align directly with the CCS.

#### Progress so far:

The business champion for a low carbon local economy is the Executive Director of the Brighton & Hove Business Forum and runs the city's Economic Partnership as well as being a member of the City Sustainability Partnership (CSP). Work in this area has been strengthened with the Chamber of Commerce's Green Business Group, through its new partnership representative, and another new business representative has joined the CSP from the Sustainable Energy Working Group.

Progress has been made against the recommendations of the council's Environmental Industries Scrutiny Panel to develop the globally competitive environmental industries sector in the city. An 'Open Space' business consultation event was held in February 2012 to establish, "What is needed to grow the size, creativity and impact of the environmental sector in our city?", and some 70 participants developed themes that are now being prioritised and taken forward via a working group.

Facilitating 'energy efficient private, public & third sector organisations', progress has been made in improving co-ordination of council business support offers in resource efficiency and local procurement. However, this work could still be promoted more widely. Carbon reduction is being tracked through the Low Carbon Essentials programme, a free, accessible service that can help businesses across the South East find out how to save on energy bills and improve their carbon footprint, as well as reduce waste. Links are being established through the Brighton and Hove Strategic Partnership (BHSP) and Public Service Board (PSB) members (via CSP members and specialists including University of Brighton, University of Sussex and Sussex NHS Trust) to share understanding and good practice in carbon reduction plans.

Future work planned:

- The City Economic Strategy is to be reviewed and revised to integrate the 'low carbon economy' outcome from the Climate Change Strategy and Brighton and Hove City Council's Corporate Plan.
- An eco tourism strategy is planned for the city which aligns to the objectives of sustainable tourism .
- The City Employment & Skills Group has identified working up proposals for an Eco Tech Business Park in the city as a priority for future job creation and is exploring setting up a network of environmental businesses. This will help foster well developed environmental knowledge and skills.

Barriers to achieving good performance:

While cutting carbon through resource efficiency is an important driver , especially for large employers, other concerns about the impact of the recession dominate and the public sector budget squeeze may make it difficult to develop greater support for the business community .

Fragmentation of policies and programmes, and lack of focus could lead to other cities becoming more competitive in attracting investment in environmental industries. There is an opportunity for the Brighton and Hove City Plan (previously known as the council's Core Strategy) to influence aspiration and achievement in Brighton and Hove as a sustainable city if programmes (e.g. One Planet, Climate Change Strategy, Economic Strategy, Transport Plan, Climate Change Strategy, Biosphere Reserve work) are effectively aligned.

Accountable Strategic Director: Geoff Raw  
Last Updated - 30/04/2012

**Strategy: 6.1.2 Low carbon buildings**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Low carbon buildings	Thurstan Crockett - Head of Sustainability	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

The CPP sub outcomes low carbon economy, transport and homes feed into low carbon city and this framework aligns directly with the Climate Change Strategy.

A review of existing programmes, policies and strategies has been undertaken to inform the development of the Climate Change Strategy, and the 'low carbon homes and buildings' outcome.

The council began the procurement of Solar Photovoltaic (PV) panels for council houses and corporate buildings, however changes in the Government's 'Feed in Tariff' rate affected the financial viability of this work, and it has been significantly scaled down.

A new Sustainability Checklist developed by the council's City Planning department has to be completed by developers for all residential planning applications involving new builds and conversions, incorporating an embodied energy calculator. The Eco-Open Houses event in September 2011 raised awareness of energy efficiency and sustainable energy solutions in homes and buildings.

Brighton & Hove community, voluntary, private and public sector groups have developed partnerships to work on projects that contribute to reducing carbon emissions and adapting to climate change. Brighton & Hove 10:10, Brighton Energy Co-operative, the Low Carbon Trust and Brighton Peace and Environment Centre, working with community partners, were successful in winning £250,000 in government funds under the Local Energy Assessment Fund for projects delivered successfully by 31 March 2012. Together they:

- Carried out 175 home energy surveys, 150 of which were completed by the Green Building Partnership
- Carried out energy surveys on Hollingdean and Hanover community centres (with energy efficiency measures to be installed in April)
- Worked with Hanover Action for Sustainable Living, Hanover 10:10 and the Hollingdean Development Trust to hand out more than 200 energy saving packs containing simple to

- install energy efficiency measures such as energy meters and draught-proofing kits
- Created a home energy self-assessment survey for use by anyone in the city
  - Published guidance on how to cut bills and make your home more energy efficient, where to go to find grants to do so and advice for tenants and landlords
  - Re-launched the Green Pages — a directory, listing green products and services in the city
  - Raised awareness of how to stop wasting energy in the home and cut energy bills
  - Written retrofit planning guidance, which will help homeowners assess what energy efficiency technologies work for them and what planning permission they may require
  - Drafted a Planning Advice Note (PAN) on external wall insulation for use by planners, developers, architects and facility managers.
  - Created a computerised graphic of a typical Hanover street clad in external wall insulation
  - Researched the viability of a buyer's club, which would allow residents to bulk purchase energy efficiency measures and thus qualify for a discount

A wider partnership has won funding to develop a bid for the next stage of the Big Lottery's 'Communities Living Sustainably' fund with a significant further focus on expanding some of these carbon reduction projects.

The Warm Homes scheme has been extended until October 2012.

City carbon emissions (NI186) data has been analysed, and a target of 4% per year validated to align with the longer term city 2020 target of a 42% reduction on CO2 emissions.

Future work planned:

- A review of sustainability performance standards of general planning procedures in the city, specifically reviews of the council's Local Development Framework supplementary planning document (SPD08), the City Plan and the Site Allocations Development Plan Document.
- The council is currently evaluating its role in the Green Deal, due to be launched by Government in October 2012.

Barriers to achieving good performance:

There is currently no national funding being distributed to the council for private sector housing renewal and therefore new options for investment to reduce carbon emissions from the private rented sector would need to be identified.

Accountable Strategic Director: Geoff Raw  
Last Updated - 10/05/2012

**Strategy: 6.1.3 Low carbon transport**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Low carbon transport	Thurstan Crockett - Head of Sustainability	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress So Far:

This outcome aligns directly with the Climate Change Strategy.

Also see the Sustainable Transport section of this document (7.1.1), as this area of work is relevant to both sections.

Carbon reduction from transport is a high priority in the council's Local Transport Plan 3 (LTP3), the transport strategy for the city (approved in May 2011). To support this, the council successfully secured over £4 million from the government's Local Sustainable Transport Fund (LSTF) for the A270 Lewes Road corridor in mid-2011. This project involves key partners such as Southern Rail, Brighton & Hove Buses, Sussex and Brighton Universities, the Primary Care Trust, and the Engineering and Physical Sciences Research Council.

Continued investment in low emission technology, such as electric vehicle charging points, will also contribute towards reducing carbon emissions. There are currently eight charging points in the city, including two new charging points in Madeira Drive.

Work has also been undertaken to review and update the council's Climate Change Strategy, including the compilation of an adaptation risk register including flood and drainage issues, which will help identify the ways in which transport can support other citywide and council initiatives to reduce carbon emissions.

Future work planned:

The LSTF Lewes Road project has started to be implemented and include:

- Upgrades to public transport facilities such as real time bus signs, bus shelters and accessible bus stops
- Improvements for pedestrians, buses and cyclists
- Improved links to the new South Downs National Park, and; provision of sustainable travel information and incentives to residents, school children and university students

A review of existing electric vehicle charging points will be undertaken in order to assess how future provision can be developed. A further £20,000 from the LTP capital programme has been allocated for 2012/13 to assist in the management and development of the charging point network.

The Local Transport Plan includes activities which include:

- Encouraging a transfer to lower carbon forms of transport, such as buses
- Encouraging zero carbon options, such as walking & cycling; changed travel behaviour (e.g. greater use of car sharing)
- Reducing the need to travel (e.g. through more sustainable business practices)

Barriers to Future Performance

- Adequate progress in vehicle and engine technology development and adoption. Associated initial costs and the cultural shift required (ie adapting to charging times) to increase the uptake of electric vehicles are recognised by the Department for Transport (DfT) as being potential barriers to progress in this area.
- Ensuring adequate levels of funding are secured to support and expand existing projects, and develop new initiatives.
- Meeting targets set for carbon reduction is reliant on the combined efforts of partners, stakeholders, local communities and residents
- The council is reliant on popular support during consultations for sustainable transport options and initiatives that reduce carbon emissions
- Sufficient change in travel behaviour to lower carbon transport alternatives such as walking, cycling and public transport.

Accountable Strategic Director: Geoff Raw

Last Updated - 10/05/2012

**Strategy:** 6.1.4 Increasing the use of renewable and sustainable energy sources

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Increasing the use of renewable and sustainable energy sources	Thurstan Crockett - Head of Sustainability	Ongoing	18/10/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress so far:

This sub outcome aligns directly with the Climate Change Strategy.

The council's Scrutiny Panel on the city's 'Renewable Energy Potential' made 13 recommendations, and provides a valuable evidence base for this issue as well as a mechanism for tracking progress. The Panel's main themes included looking at the national and regional policies and opportunities for renewable energy, looking at other authorities for good practice, considering the successes and barriers that had been experienced by renewable energy installers in Brighton and Hove, and how the Council could encourage the growth of renewable energy.

The Sustainable Energy Working Group is now a sub-group of the City Sustainability Partnership and is developing a work programme.

A council officer group has been convened to re-establish focus in delivering the Environment and Sustainability Overview and Scrutiny Commission's recommendations on Renewable Energy Potential in the city. Work is now in progress to develop a council policy for sustainable energy and clear position in the city, linking to the Sustainable Energy Working Group.

Future work planned:

A city Energy Study is being commissioned by the Planning Team to inform City Plan Part 2.

Barriers to achieving good performance:

Uncertainty for investors created by further changes to the 'Feed in Tariff rate' and delays to the 'Renewable Heat Incentive' are once again changing the incentives underpinning investment in renewables.

Dedicated resourcing for this work has not been identified locally and limited further progress will be made without renewed city ambition, leadership and focus leading to additional resourcing.

Accountable Strategic Director: Geoff Raw

Last Updated - 27/04/2012

## 6. Living within Environmental Limits and enhancing the environment

### 6.2 A city adapted well to climate change

Strategy: **6.2.1 Robust planning in place for climate change adaptation**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Robust planning in place for climate change adaptation	Thurstan Crockett - Head of Sustainability	Ongoing	18/10/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress so far:

Phase 1 of the city Surface Water Management Plan (flood modelling) has been completed and the Environment Agency has published a Preliminary Flood Risk Assessment for the city (see <http://www.environment-agency.gov.uk/research/planning/135538.aspx>)

Coastal study funding has been secured from the Environment Agency.

A Local Climate Impact Profile study (see: <http://www.ukcip.org.uk>), using national methodology has been undertaken. This tool is designed to enable local authorities to understand how their council services are affected by historical climate events and how they can learn from such experience to adapt to a future climate. Basic analysis of Climate Projections has been undertaken and further work is required.

Drought planning is well underway for the council and all its operations and a business briefing on drought is planned for May 3 as part of business continuity planning.

The key short term risk has been and continues to be drought and detailed risk work has been undertaken to reduce the impact of drought on the city.

Future work planned:

Phase 2 of the Surface Water Management Plan will be completed by June 2013. Brighton Marina to River Adur Flood and Coastal Erosion Risk Management Strategy work will start.

The Local Climate Impact Profile work made steps towards raising awareness of climate change adaptation across the organisation within Brighton and Hove City Council. Much more could be done across the city to improve resilience and preparedness, including detailed analysis of the local climate projections, a comprehensive assessment of risks and opportunities of our changing climate and a community engagement programme to increase resilience in severe weather.

An adaptation group has been convened with a remit to agree the best approach in taking forward actions identified in the Local Climate Impact Profile (LClip) work, and regional links are being explored through the Environment Agency, who now is the responsible authority for Climate Change Adaptation.

Joint working opportunities are also being explored with neighbouring local authorities, organisations and public sector bodies. A workshop was held with members of the Sussex Sustainability Network (local authority officers) to share progress on climate change work across the region, learn from each other and identify opportunities for joint working.

Climate Local will shortly be re-launched (in May 2012) to replace the Nottingham Declaration, and this will provide a framework and greater opportunity for regional collaboration, and well as opportunity for the city to re-state its commitment to tackling climate change – both carbon reduction and adapting to climate change.

Barriers to achieving good performance:

Resource constraints make it difficult to undertake further projections work.

Accountable Strategic Director: Geoff Raw

Last Updated - 02/05/2012

## **6. Living within Environmental Limits and enhancing the environment**

### **6.3 Less waste creation in the city and cost effective, sustainable management of waste that is created**

**Strategy:** **6.3.1 Reduction of waste and increased levels of reuse, recycling and composting**

<b>Action</b>	<b>Responsibility</b>	<b>Action Status</b>	<b>Start Date</b>	<b>End Date</b>	<b>% Comp.</b>
Progress Update: Reduction of waste and increased levels of reuse, recycling and composting	Jan Jonker - Head of Strategy	Ongoing	07/11/2011	31/03/2012	

#### **ACTION PROGRESS COMMENTS**

Progress So Far:

Draft Waste Strategy approved by Environment Transport & Sustainability Cabinet Members Meeting, and consultation is currently underway - due to be completed end of April 2012.

The consultation on communal recycling is completed and the decision to proceed with trial was agreed by Environment, Transport & Sustainability CMM in January. The trial is to commence in April 2012.

Expression of Interest submitted to DCLG 'Supporting Weekly Collections' Fund. The proposal is to submit a bid to roll communal recycling out in the city centre subject to the trial being successful.

Interreg funding bid for food waste collection completed and submitted. Decision on whether bid is successful in June 2012. Successful bid will require match funding.

The business case for a commercial waste collection trial in the Business Improvement District area is being progressed.

Future work planned:

Future action plan set out in Waste Management Strategy Review;



Barriers to Future Performance  
 Food waste collection trial is subject to Interreg bid being successful and match funding being secured.  
 Roll out of communal recycling is subject to the trial being successful and the DCLG funding bid being successful.

Accountable Strategic Director: Geoff Raw  
 Last Updated - 01/05/2012

## 6. Living within Environmental Limits and enhancing the environment

### 6.4 Increase and conserve levels of biodiversity in the city

#### Strategy: 6.4.1 Increased habitat connectivity

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Increased Habitat Connectivity	Jan Jonker - Head of Strategy	Ongoing	07/11/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b> Progress So Far: Surveys of potential Sites of Nature Conservation Importance (SNCIs) are now completed. The data is being compiled for consideration by independent selection panels later in the year. When selected, the new SNCIs will form an important component of the citywide green network.  Future work planned: Public engagement work on the draft Biodiversity Action Plan scheduled to start May/June 2012. This will include consultation on the proposed city-wide green network which will form the basis for improving habitat connectivity.  Barriers to Future Performance: Careful planning is needed to ensure the consultation is efficient and effective .  Accountable Strategic Director: Geoff Raw Last Updated - 01/05/2012					

#### Strategy: 6.4.2 Important species and habitats and sites are defined, conserved; their favourable conservation status achieved

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Important species and habitats and sites are defined, conserved; their favourable conservation status achieved	Jan Jonker - Head of Strategy	Ongoing	07/11/2011	31/03/2012	
<b>ACTION PROGRESS COMMENTS</b> Progress So Far: The council has published a draft Local Biodiversity Action Plan (BAP) for the city. The BAP identifies the most important habitats and species locally, assesses their nature conservation status and sets out the actions needed to ensure a favourable conservation status is achieved for them. The draft BAP is available to view on the CityWildlife Forum – see <a href="http://www.citywildlife.org.uk/forum">http://www.citywildlife.org.uk/forum</a>  Future work planned: Public engagement work on the draft Biodiversity Action Plan scheduled to start May/June 2012.  Barriers to Future Performance: Careful planning is needed to ensure the consultation is efficient and effective .					

Accountable Strategic Director: Geoff Raw  
Last Updated - 01/05/2012

**Strategy:** 6.4.3 Measurable benefits to communities and the economy

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Measurable benefits to communities and to the economy	Jan Jonker - Head of Strategy	Ongoing	07/11/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress So Far:

The Biosphere Partnership and the South Downs Chalk Partnership have successfully won Defra funding as one of twelve Nature Improvement Areas in England . NIAs will take forward an initiative to create large, discrete areas that will deliver a step change in nature conservation, delivering significant improvements for wildlife and people. The initiative includes over £100,000 Defra funding for Brighton and Hove.

Future work planned:

Public engagement work on the proposed Biosphere Reserve scheduled to start May/June 2012.

Habitat creation work, beginning with 'B banks' for butterflies and bees , has commenced and will be ongoing in public spaces across Brighton and Hove through the year.

Barriers to Future Performance:

Careful planning is needed to ensure the consultation is efficient and effective .

Accountable Strategic Director: Geoff Raw  
Last Updated - 01/05/2012

**7. Promoting Sustainable Transport**

**7.1 Improving health and tackling climate change**

**Strategy:** 7.1.1 Reducing carbon emissions

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reducing carbon emissions	Andrew Renaut - Head of Transport Policy and Major Projects	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress So Far:

Carbon reduction from transport is a high priority in the council's Local Transport Plan 3 (LTP3), the transport strategy for the city (approved in May 2011). To support this, the council successfully secured over £4 million from the government's Local Sustainable Transport Fund (LSTF) for the A270 Lewes Road corridor in mid-2011. This project involves key partners such as Southern Rail, Brighton & Hove Buses, Sussex and Brighton Universities, the Primary Care Trust, and the Engineering and Physical Sciences Research Council.

Continued investment in low emission technology, such as electric vehicle charging points, will also contribute towards reducing carbon emissions. There are currently eight charging points in the city, including two new charging points in Madeira Drive.

Work has also been undertaken to review and update the council's Climate Change Strategy , including the compilation of an adaptation risk register including flood and drainage issues, which will help identify the ways in which transport can support other citywide and council initiatives to reduce carbon emissions.

## Future work planned:

The LSTF Lewes Road project has started to be implemented and include:

- Upgrades to public transport facilities such as real time bus signs, bus shelters and accessible bus stops
- Improvements for pedestrians, buses and cyclists
- Improved links to the new South Downs National Park, and provision of sustainable travel information and incentives to residents, school children and university students

A review of existing electric vehicle charging points will be undertaken in order to assess how future provision can be developed . A further £20,000 from the LTP capital programme has been allocated for 2012/13 to assist in the management and development of the charging point network.

The Local Transport Plan includes activities which include :

- Encouraging a transfer to lower carbon forms of transport, such as buses
- Encouraging zero carbon options, such as walking & cycling; changed travel behaviour (e.g. greater use of car sharing)
- Reducing the need to travel (e.g through more sustainable business practices)

## Barriers to Future Performance

- Adequate progress in vehicle and engine technology development and adoption . Associated initial costs and the cultural shift required (ie adapting to charging times) to increase the uptake of electric vehicles are recognised by the Department for Transport (DfT) as being potential barriers to progress in this area.
- Ensuring adequate levels of funding are secured to support and expand existing projects, and develop new initiatives.
- Meeting targets set for carbon reduction is reliant on the combined efforts of partners , stakeholders, local communities and residents
- The council is reliant on popular support during consultations for sustainable transport options and initiatives that reduce carbon emissions
- Sufficient change in travel behaviour to lower carbon transport alternatives such as walking , cycling and public transport.

Accountable Strategic Director: Geoff Raw

Last Updated - 10/05/2012

**Strategy: 7.1.2 Improving air quality**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Improving air quality	Andrew Renaut - Head of Transport Policy and Major Projects	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress So Far:

Improvements to transport provision feature prominently in the council's new Air Quality Action Plan (AQAP) [see <http://www.brighton-hove.gov.uk/index.cfm?request=c 1001183>] , which has strong links to Local Transport Plan (LTP3) [see <http://www.brighton-hove.gov.uk/index.cfm?request=c 1146323>] and the new Sussex Low Emission Strategy, which include improving traffic flow, influencing decisions people make when travelling, and introducing cleaner vehicles to the city. The council has completed works jointly with West Sussex County Council, to deliver transport improvements in the Shoreham Harbour area through the government's Community Infrastructure Fund (CIF). This location is within the city's Air Quality Management Area (AQMA) and the funding has helped to upgrade and improve traffic signals at 7 junctions in the area, reducing congestion and benefitting all road users.

Future work planned:

Continued investment in measures to improve air quality will be undertaken using Local Transport Plan funding . Projects such as Brighton Station Gateway, improved car park signing and 'intelligent' traffic signals will help to reduce congestion and keep traffic moving , while the construction of the A270 Old Shoreham Road cycle route and improvements for public transport passengers such as real-time information and accessible bus stops provide incentivise public transport use and contribute towards reducing

car use.

Monitoring of air quality levels has shown that improvements have been recorded in recent years. However, additional monitoring across the city has also shown that there are other sites with poorer air quality such as areas adjacent to the AQMA (Portslade Old Village, the main roads surrounding Preston Park and Ditchling Road to Five Ways). A more detailed assessment is required for the junction of Preston Drove and Preston Road (A23) and a distinct local area remote from the existing AQMA in Rottingdean High Street. Particular focus will also be placed on addressing the contribution of diesel-fuelled and heavy vehicles to local air pollution.

#### Barriers to Future Performance

- As with reducing carbon emissions, adequate progress in vehicle and engine technology development and adoption is required to reduce emissions and improve air quality.
- Sufficient change in travel behaviour is required, to reduce road traffic levels.

Accountable Strategic Director: Geoff Raw

Last Updated - 27/04/2012

### Strategy: 7.1.3 Increasing levels of walking and cycling in the city

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Increasing levels of walking and cycling in the City	Andrew Renaut - Head of Transport Policy and Major Projects	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

##### Progress So Far:

The council continues to help businesses develop and deliver sustainable approaches to transport with Workplace Travel Plans, through voluntary participation and the planning system. Surveys have shown an average reduction in driver-only car use of nearly 10%. The now well-established Brighton & Hove Travel Plan Partnership meets regularly and continues to welcome new members. Consideration has recently been given to the Royal Sussex County Hospital 3 T's development, and the Amex Community Stadium.

The School Travel Plan programme includes many activities to support access to schools. Significant numbers (700+) of children have received road safety pedestrian training, and 15 school crossing patrols also continue to operate across the city, serving 20 schools. There has also been a focus on promoting and providing training and facilities for scooters in at least 3 schools.

The development and delivery of the new Safer Routes to School scheme in the South Portslade area has continued to assist movement to and from a number of schools. The council has now completed its involvement in the EU-funded MMOVE project, which promoted examples of transport successes in the city and considered the transferability of a school 'bike train' initiative, in partnership with the council's Bike-It officer.

##### Future work planned:

The council will continue to request and secure Travel Plans through the planning system, and ensure that existing plans are fully implemented, and work with the Travel Plan Partnership. Funding from the LTP will be used to help match-fund improved transport provision at a number of sites. Analysis of staff travel surveys from 25 sites across the city using the iTrace software will provide some new information on travel patterns. The next Travel Plan Partnership meeting will be held in mid 2012.

Officers will continue to work with schools that do not have School Travel Plans, or require their plan to be reviewed and updated, especially those that are privately run. Continued support and advice for schools through the provision of road safety education, training and publicity will help to ensure that safe and sustainable transport is promoted and used for the journey to school.

A new programme of Safer Routes to School projects will be developed to continue to improve journeys to school.

## Barriers to Future Performance

- Maintaining and growing the travel plan partnership and resourcing this work.
- There are private and public schools that are yet to sign up to the travel plans . One of the key challenges is engaging with these schools effectively to encourage them to sign up to the process.

Accountable Strategic Director: Geoff Raw

Last Updated - 27/04/2012

**7. Promoting Sustainable Transport****7.2 Keeping the city moving****Strategy:** 7.2.1 Improving access to jobs and schools

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Improving access to jobs and schools	Andrew Renault - Head of Transport Policy and Major Projects	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

## Progress So Far:

The council continues to help businesses develop and deliver sustainable approaches to transport with Workplace Travel Plans , through voluntary participation and the planning system. Surveys have shown an average reduction in driver-only car use of nearly 10%. The now well-established Brighton & Hove Travel Plan Partnership meets regularly and continues to welcome new members. Consideration has recently been given to the Royal Sussex County Hospital 3 T's development, and the Amex Community Stadium.

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The development and delivery of the new Safer Routes to School scheme in the South Portslade area has continued to assist movement to and from a number of schools. The council has now completed its involvement in the EU-funded MMOVE project, which promoted examples of transport successes in the city and considered the transferability of a school 'bike train' initiative, in partnership with the council's Bike-It officer.

## Future work planned:

The council will continue to request and secure Travel Plans through the planning system , and ensure that existing plans are fully implemented, and work with the Travel Plan Partnership. Funding from the LTP will be used to help match-fund improved transport provision at a number of sites. Analysis of staff travel surveys from 25 sites across the city using the iTrace software will provide some new information on travel patterns . The next Travel Plan Partnership meeting will be held in mid 2012.

Officers will continue to work with schools that do not have School Travel Plans , or require their plan to be reviewed and updated, especially those that are privately run. Continued support and advice for schools through the provision of road safety education, training and publicity will help to ensure that safe and sustainable transport is promoted and used for the journey to school.

A new programme of Safer Routes to School projects will be developed to continue to improve journeys to school .

## Barriers to Future Performance

- Maintaining and growing the travel plan partnership and resourcing this work.
- There are private and public schools that are yet to sign up to the travel plans . One of the key challenges is engaging with these schools effectively to encourage them to sign up

to the process.

Accountable Strategic Director: Geoff Raw

Last Updated - 27/04/2012

**Strategy:** 7.2.2 Increased use of car clubs and public transport

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Increase use of car clubs and public transport	Andrew Renaut - Head of Transport Policy and Major Projects	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress So Far:

Until late 2011, there were approximately 70 dedicated on-street parking spaces for vehicles provided in the city by two car club operators – City Car Club and Streetcar. Streetcar has subsequently withdrawn its operation and discussions are required to ascertain how their members and access to vehicles will be managed. The council will continue to support car club use and try to help meet residents' demands for increased access to cars. These requests are usually addressed alongside other similar requests e.g. disabled driver bays, through the current 6-monthly Traffic Regulation Order advertisement process and therefore there is no cost to the car club operator. Some bays are also provided in association with planning agreements, and the costs of their implementation are paid by the developer.

Bus passenger journeys were estimated to have risen from 40 million to 41 million in 2010 and the very recently released results of the National Transport and Highways (NHT) Network survey has also shown that levels of satisfaction with local bus services in the city are the highest in the country [full details of the survey can be found at <http://nhtsurvey.econtrack.co.uk/>]. This demonstrates the work done by bus operators in partnership with the council is continuing to be successful and benefiting local residents.

Work is continuing on the design and construction of more accessible bus stops in the city, most recently in Church Road, Hove. An Area Network Review of supported bus services was carried out in July and August 2011 which involved full consultation with elected members, user groups, and community groups and data assimilated from requests made by members of the public. This has informed the consideration of the future provision of the supported bus network.

Building on its reputation for having one of the best taxi licensing policies in the country, the council has been instrumental in achieving a number of improvements in both taxi operation and passenger provision recently. These have been achieved with the help of the city's Taxi Forum. Improvements include:

- A new complaints procedure and leaflet
- Increasing the age limit for a wheelchair accessible vehicles from 10 to 12 years
- Approval of the phased introduction of closed circuit television (CCTV) in all vehicles
- Better promotion of accessible taxi/Private Hire Vehicle services to taxi voucher recipients.

Future work planned:

Further consideration will now be given to how the city's car club network will operate with one operator. This will include a review of the overall distribution of vehicles; their location e.g. inside and outside parking zones; levels of use of vehicles/spaces by residents; and consideration of how other authorities manage/accommodate car club operators.

The council will continue to develop its Quality Bus Partnership, working with bus operators to facilitate co-operative working on shared outcomes. In particular, the upgrading of the real-time information system will be progressed to enable people to have better access to information and the development of Smartcard technology for bus passengers is being supported and promoted. Through comprehensive and inclusive consultation, increasing the provision of accessible bus stops will continue, with particular emphasis on providing improvements in the outlying areas of the city where current provision is needs attention. The operation of supported bus network contracts due for commencement in September 2012 is under review.

The city council will continue to lobby for improved rail services when required and work with Southern Railways on further provision of passenger shelters, cycle storage facilities,

and additional CCTV cameras on routes to and from stations, alongside small-scale works to improve station access, especially those stations that serve the Lewes Road corridor.

In order to progress the improvement of taxi services in the city, the council plans to review the Taxi Forum's terms of reference; additional improvements will be sought to taxi licensing including wheelchair accessible vehicle specifications; a survey to establish levels of unmet demand for taxi services will be undertaken and CCTV will be required to be provided.

Barriers to Future Performance

- Reduction in access to car club membership
- Achieving greater distribution of car club vehicles across the city .
- Maintaining continued and increased levels of access to public transport.

Accountable Strategic Director: Geoff Raw

Last Updated - 27/04/2012

**7. Promoting Sustainable Transport**

**7.3 Keeping people safe**

**Strategy: 7.3.1 Reducing road related injuries**

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Reducing road related injuries	Andrew Renaut - Head of Transport Policy and Major Projects	Ongoing	01/04/2011	31/03/2012	

**ACTION PROGRESS COMMENTS**

Progress So Far:

The Council has continued to work with Sussex Safer Road Partnership (SSRP) and other stakeholders to deliver a joint programme of enforcement, road safety engineering schemes, education, training and campaigns aimed at reducing casualties particularly amongst our most vulnerable road user groups, including cyclists, pedestrians, powered two-wheelers (motorcyclists and mopeds) and young drivers (16 – 25yrs). This work has included 'Bikeability' cycle and child pedestrian training, the 'Share the Road' campaign encompassing the 'Exchanging Places' cycle safety initiative and pedestrian distraction awareness, the summer anti drink/drug driving campaign and New Driver Awareness courses.

The Road Safety Team has attended numerous events to promote road safety and provide advice to all types of road user, including those associated with changes made to the operating times of School Keep Clear zones to improve safety outside schools, as well as the 'White Night' festival.

Future work planned:

Continuing the programme of engineering, education, training and publicity but also focusing on seasonal issues; including tackling the reducing conspicuousness of cyclists and pedestrians during the darker conditions of autumn and winter, and the Christmas anti drink/drug driving campaign. The Road Safety Team will attend various events and will continue with ongoing partnership work.

The council is playing an active part in developing the new 2012–2015 business plan for the Sussex Safer Roads Partnership (SSRP). This will secure the future of the current valuable partnership working and enable us to develop the education linked to enforcement programmes that are widely accepted as an effective way to change driver /rider behaviour, i.e. offering education instead of fines and penalty points, for those offenders identified as suitable for such a sanction.

The implementation of two pilot 20mph speed limit areas has started in Portslade and Stanford, and changes to some speed limits will be implemented over various stretches of

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the City's A and B Class roads, following recommendations of the Speed Limit Review. Scoping the creation of a large 20mph speed limit across a substantial area within the City centre will continue with £500k worth of funding in 2012/13.

Collision data will continue to be monitored to investigate the causes of collisions and this data-led approach will enable the most effective and efficient targeting of the limited resources which are available

#### Barriers to Future Performance

The City's night time economy can be clearly linked to casualties, especially in the area of Kings Road and West Street. Despite the provision of better pedestrian crossing facilities, wider refuges and time controlled Vehicle Activated Signs, pedestrians under the influence of drink/drugs being involved in collisions is still a concern, as are distractions such as mobile phones and personal music players.

The interaction between different types of road user and a blame culture where each group blames the other for road safety issues is hindering progress, and we aim to promote the 'Share the Road-Share the Responsibility' message even harder in the next 6 months in order to raise awareness of the personal responsibility each road user has for making the roads safer for all to use.

Accountable Strategic Director: Geoff Raw

Last Updated - 27/04/2012

## 7. Promoting Sustainable Transport

### 7.4 Maintaining the city's transport infrastructure

Strategy: 7.4.1 Improved road and pavement condition

Action	Responsibility	Action Status	Start Date	End Date	% Comp.
Progress update: Improved roads and pavement condition	Andrew Renaut - Head of Transport Policy and Major Projects	Ongoing	01/04/2011	31/03/2012	

#### ACTION PROGRESS COMMENTS

Progress So Far:

The council has almost completed its 2011/12 programmes of resurfacing or reconstructing roads and footways to address locations with poor surfaces. All of this work has been funded from the Local Transport Plan (LTP).

Future work planned:

The 2011/12 works programme for the LTP will continue and be completed before the end of March 2012. Further work is planned for 2012/13 with allocations of nearly £1.5 million from the LTP capital programme.

Barriers to Future Performance

Reductions in levels of revenue funding for preventative maintenance.

Accountable Strategic Director: Geoff Raw

Last Updated - 27/04/2012